

Please silence electronic devices while the meeting is in progress.

GOLDEN HILLS COMMUNITY SERVICES DISTRICT

BOARD OF DIRECTORS

AGENDA

FOR THE REGULAR MEETING

MAY 21, 2026

5:00 PM

21415 REEVES STREET

This meeting is being held in accordance with the Brown Act. Individuals may address the Board on any matter listed on this Agenda. Members of the audience desiring to address the Board must approach the podium and request recognition from the Board President. Presentation by the audience is limited to three minutes per Agenda item.

Any person with a qualifying disability under the Americans with Disabilities Act of 1990 may request that the District (1) make agendas available in appropriate alternative formats, and (2) provide a disability-related modification or accommodation, including auxiliary aids or services, to participate in any public meeting of the Board of Directors. A request for modification or accommodation shall be made in person, or by telephone, facsimile or written correspondence to the General Manager at the District's office at least ten days before the public meeting for which the modification or accommodation is requested. The District will attempt to accommodate people who make requests less than seven days before the public meeting.

Staff reports and other disclosable public records related to Open Session agenda items will be made available when complete if not otherwise accompanied with this agenda at the Golden Hills Community Services District office located at 21415 Reeves Street, Tehachapi, CA during business hours, Monday through Thursday, 7:00 a.m. to 5:30 p.m.

MISSION STATEMENT

To be interactive and responsive to the Golden Hills community and provide those services within our authority.

CLOSED SESSION – 5:00 P.M.

1. ROLL CALL:

Directors present:

Directors absent:

Others present:

2. CLOSED SESSION INPUT:

This portion of the meeting is set aside for members of the public to address any matter on the closed session portion of the agenda. Individuals desiring to address the Board must state their name before giving their presentation.

3. ADJOURN TO CLOSED SESSION:

Chair to reference Closed Session item(s) as presented on Agenda and then Board to adjourn to Closed Session.

Motion Director _____, seconded Director _____

A. PUBLIC EMPLOYMENT

Government Code § 54957: General Counsel

OPEN SESSION – 6:00 P.M.

4. FLAG SALUTE:

Board and audience to recite the Pledge of Allegiance to the American Flag.

5. REPORTING ON CLOSED SESSION:

Report any action(s) taken during Closed Session.

6. PUBLIC COMMENTS:

This portion of the meeting is set aside for members of the public to address any matter not on this agenda, and over which the Board has jurisdiction. Individuals desiring to address the Board must state their name before giving their presentation.

The Brown Act prohibits the Board from discussing items raised during the Public Comments section that have not been placed on the Agenda. Board members may, however, respond briefly to statements made or questions posed. They may ask a question for clarification, make a referral to staff for factual information, or request staff to report back to the Board at a later meeting. Also, the Board may take action to direct the staff to place a matter of business on a future agenda.

7. FINANCIAL REPORT:

Monthly financial reports to be presented to Board and public.

**GOLDEN HILLS
COMMUNITY SERVICES
DISTRICT**

**MONTHLY
FINANCIAL REPORT**

APRIL 30, 2026

Monthly Budget Comparison
Fund Summary
Fiscal Year 2025-2026 thru April 30, 2026
Budget Completion 83%

	Actuals	Adopted Budget	% of Budget Completion
Revenues			
Property Taxes and Assessments	552,818	539,050	103%
Permits and Fees	82,227	118,000	70%
Rent and Leases	121,573	143,500	85%
Charges for Services	2,870,331	3,618,782	79%
Interest Income and Other Revenues	232,744	208,378	112%
Total Revenues	3,859,693	4,627,710	83%
Expenses			
Salaries & Benefits	1,255,380	1,569,600	80%
General & Administrative	256,761	307,340	84%
System Operations	255,863	320,100	80%
Maintenance & Supplies	99,536	160,650	62%
Utilities	180,328	276,350	65%
Insurance	71,331	83,000	86%
Outside Services	130,501	185,000	71%
Total Operating Expenses	2,249,700	2,902,040	78%
Debt Service	449,109	462,036	97%
Capital Outlay/Transfer associated with revenues	673,531	1,016,234	66%
Total Capital Expenditures associated with revenues	1,122,640	1,478,270	76%
Expenses before Depreciation	3,372,340	4,380,310	77%
Net Increase (Decrease) before Depreciation	487,353	247,401	
Capital Outlay Paid with Reserves	717,922	1,089,000	66%
Depreciation	429,337	608,137	71%
Total Expenses	4,519,599	6,077,447	74%
Net Increase (Decrease) in Budget Comparison	(659,906)	(1,449,736)	

Monthly Budget Comparison
 General Fund
 Fiscal Year 2025-2026 thru April 30, 2026
 Budget Completion 83%

	Actuals	Adopted Budget	% of Budget Completion
Revenues			
Property Taxes and Assessments	397,036	393,900	101%
Permits and Fees	42,535	77,000	55%
Rent and Leases	106,767	32,500	329%
Charges for Services	-	-	
Interest Income and Other Revenues	33,846	21,750	156%
Total Revenues	<u>580,184</u>	<u>525,150</u>	<u>110%</u>
Expenses			
Salaries & Benefits	160,317	190,796	84%
General & Administrative	25,404	28,134	90%
System Operations	356	1,200	30%
Maintenance & Supplies	18,028	57,600	31%
Utilities (Edison is behind a month)	7,181	10,910	66%
Insurance	7,133	8,300	86%
Outside Services	11,039	34,750	32%
Total Operating Expenses	<u>229,457</u>	<u>331,690</u>	<u>69%</u>
Debt Service	-	-	0%
Capital Outlay/Transfers	17,704	255,000	7%
Total Capital Expenditures	<u>17,704</u>	<u>255,000</u>	<u>7%</u>
Expenses before Depreciation	<u>247,162</u>	<u>586,690</u>	<u>42%</u>
Net Increase (Decrease) before Depreciation	333,022	(61,540)	
Depreciation	35,837	41,753	86%
Total Expenses	<u>282,999</u>	<u>628,443</u>	<u>45%</u>
Net Increase (Decrease) in Budget Comparison	<u>297,185</u>	<u>(103,293)</u>	

Monthly Budget Comparison
Water Fund
Fiscal Year 2025-2026 thru April 30, 2026
Budget Completion 83%

	Actuals	Adopted Budget	% of Budget Completion
Revenues			
Property Taxes and Assessments	1,092	1,500	73%
Permits and Fees	39,692	41,000	97%
Rent and Leases	14,806	111,000	13%
Charges for Services (Water Sales behind a month (Accruals))	2,870,331	3,618,782	79%
Interest Income and Other Revenues	180,161	168,448	107%
Total Revenues	3,106,082	3,940,730	79%
Expenses			
Salaries & Benefits	1,095,063	1,378,804.00	79%
General & Administrative	227,933	273,706.00	83%
System Operations	255,507	318,900.00	80%
Maintenance & Supplies	81,508	103,050.00	79%
Utilities (Edison is behind a month)	173,147	265,440.00	65%
Insurance	64,198	74,700.00	86%
Outside Services (Legal/Engineering behind a month)	107,359	134,550.00	80%
Total Operating Expenses	2,004,715	2,549,150.00	79%
Debt Service	130,072	138,568.75	94%
Capital Outlay/Transfer associated with revenues	655,826	761,233.86	86%
Total Capital Expenditures associated with revenues	785,898	899,802.61	87%
Expenses before Depreciation	2,790,614	3,448,952.61	81%
Net Increase (Decrease) before Depreciation	315,468	491,777.82	
Capital Outlay Paid with Reserves	717,922	1,089,000.00	
Depreciation	393,500	566,384.26	69%
Total Expenses	3,902,035	5,104,336.87	76%
Net Increase (Decrease) in Budget Comparison	(795,953)	(1,163,606)	

Monthly Budget Comparison
 Maintenance District 1 Fund
 Fiscal Year 2025-2026 thru April 30, 2026
 Budget Completion 83%

	Actuals	Adopted Budget	% of Budget Completion
Revenues			
Property Taxes and Assessments	139,967	136,950	102%
Permits and Fees	-	-	
Rent and Leases	-	-	
Charges for Services	-	-	
Interest Income and Other Revenues	12,544	9,880	127%
Total Revenues	<u>152,510</u>	<u>146,830</u>	<u>104%</u>
Expenses			
Salaries & Benefits	-	-	
General & Administrative	2,875	3,500	82%
System Operations	-	-	
Maintenance & Supplies	-	-	
Utilities	-	-	
Insurance	-	-	
Outside Services	3,704	7,900	47%
Total Operating Expenses	<u>6,579</u>	<u>11,400</u>	<u>58%</u>
Debt Service	109,404	118,467	92%
Capital Outlay/Transfers	-	-	
Total Capital Expenditures	<u>109,404</u>	<u>118,467</u>	<u>92%</u>
Total Expenses	<u>115,983</u>	<u>129,867</u>	<u>89%</u>
Net Increase (Decrease) in Budget Comparison	<u>36,527</u>	<u>16,963</u>	

Monthly Budget Comparison
 Maintenance District 2 Fund
 Fiscal Year 2025-2026 thru April 30, 2026
 Budget Completion 83%

	Actuals	Adopted Budget	% of Budget Completion
Revenues			
Property Taxes and Assessments	14,724	6,700	220%
Permits and Fees	-	-	
Rent and Leases	-	-	
Charges for Services	-	-	
Interest Income and Other Revenues	6,193	8,300	75%
Total Revenues	<u>20,916</u>	<u>15,000</u>	<u>139%</u>
Expenses			
Salaries & Benefits	-	-	
General & Administrative	549	2,000	27%
System Operations	-	-	
Maintenance & Supplies	-	-	
Utilities	-	-	
Insurance	-	-	
Outside Services	8,399.73	7,800	108%
Total Operating Expenses	<u>8,948.79</u>	<u>9,800</u>	<u>91%</u>
Debt Service	209,633	205,000	102%
Capital Outlay/Transfers	-	-	
Total Capital Expenditures	<u>209,633</u>	<u>205,000</u>	<u>102%</u>
Total Expenses	<u>218,582</u>	<u>214,800</u>	
Net Increase (Decrease) in Budget Comparison	<u>(197,666)</u>	<u>(199,800)</u>	

GOLDEN HILLS COMMUNITY SERVICE DISTRICT
MONTHLY FUND AND CASH ACCOUNTS
STATEMENT ACTIVITY SUMMARY

April 30, 2026

	3/31/2026										4/30/2026
	ENDING										ENDING
	BALANCES		INCOME	EXPENSE	PAYROLL	ACCOUNT	ACCOUNT	ACCOUNT	ACCOUNT		BALANCES
						TRNSFR	TRNSFR	TRNSFR	TRNSFR		
8367 GHCSD GENERAL FUND	15,226.86	150,556.96	(3,267.39)								162,516.43
8381 GHCSD OPERATIONS FUND	19.93	0.94									20.87
8395 GHCSD STANDBY	4,095.72	11,255.15	(176.60)								15,174.27
8410 GHCSD WATER BANKING REIMB	0.39	0.94									1.33
8422 GHCSD MD1 TAX ASSMT 3366	748.09	7,358.81	(160.31)								7,946.59
8435 GHCSD MD2 TAX ASSMT 3365	254.05	2,513.19	(53.69)								2,713.55
8448 GHCSD SANITATION	1.63	0.94									2.57
8462 GHCSD ON-SITE SEPTIC	-	0.94									0.94
8475 GHCSD CAPACITY	20.37	0.94									21.31
8488 GHCSD DRAINAGE	2.27	1.01									3.28
8501 GHCSD DISTRICT LANDS	-	0.94									0.94
8519 GHCSD GENERAL RESERVE	0.64	1.01									1.65
8532 GHCSD MD2 BOND ASSMT 3365	155.78	24.40									180.18
8545 GHCSD DELINQUENT ACCOUNTS	676.15	2,433.64	(2.20)								3,107.59
8559 GHCSD MD1 BOND ASSMT 3366	7,719.34	45,256.59	(41.20)								52,934.73
8573 GHCSD DISTRICT FACILITIES	24,023.64	3,203.00									27,226.64
8587 GHCSD OPERATIONS RESERVE	11.04	0.94									11.98
VSCU TRUST DEPOSITS	284,509.52	5,275.00	(5,100.00)								284,684.52
VSCU MANUAL DISBURSEMENTS FUND	78,268.48		(221,847.01)				72,973.31	45,666.22			85,061.00
VSCU KC TREASURER	98,058.77	260,120.88	(3,736.16)				(72,973.31)	(45,666.22)			125,803.96
VSCU SAVINGS/MEMBERSHIP FUND	5.00										5.00
US BANK - INVESTMENT FUND	3,750,465.89	24,783.90	(3,384.18)								3,771,865.61
CAMP - INVESTMENT FUND	1,882,426.58	5,853.56									1,888,280.14
US BANK - ROAD BOND MD1 REDEMPTION 1155	5,065.44	18.82									5,084.26
US BANK - ROAD BOND MD1 RESERVE 1156	118,907.68	358.66									119,266.34
US BANK - ROAD BOND MD1 PREPAY 1159	17.87	0.05									17.92
TOTAL	\$ 6,269,206.13	\$ 519,021.21	\$ (237,768.74)	\$	\$	\$	\$	\$	\$	\$	\$ 6,551,933.60

**GOLDEN HILLS COMMUNITY SERVICE DISTRICT
MONTHLY FUND AND CASH ACCOUNTS
STATEMENT SUMMARY**

April 30, 2026

	4/30/2026	Water	Reserves	Land Maint	Maintenance Dist 1	Maintenance Dist 2
ENDING	BALANCES					
8367 GHCSD GENERAL FUND	162,516.43			162,516.43		
8381 GHCSD OPERATIONS FUND	20.87	20.87				
8395 GHCSD STANDBY	15,174.27	15,174.27				
8410 GHCSD WATER BANKING REIMB	1.33	1.33				
8422 GHCSD MD1 TAX ASSMT 3366	7,946.59				7,946.59	
8435 GHCSD MD2 TAX ASSMT 3365	2,713.55					
8448 GHCSD SANITATION	2.57					2,713.55
8462 GHCSD ON-SITE SEPTIC	0.94			1.63		
8475 GHCSD CAPACITY	21.31	21.31		0.94		
8486 GHCSD DRAINAGE	3.28			3.28		
8501 GHCSD DISTRICT LANDS	0.94			0.94		
8519 GHCSD GENERAL RESERVE	1.65			1.65		
8532 GHCSD MD2 BOND ASSMT 3365	180.18					180.18
8545 GHCSD DELINQUENT ACCOUNTS	3,107.59	3,107.59				
8559 GHCSD MD1 BOND ASSMT 3366	52,934.73				52,934.73	
8573 GHCSD DISTRICT FACILITIES	27,226.64	27,226.64				
8587 GHCSD OPERATIONS RESERVE	11.98		11.98			
VSCU TRUST DEPOSITS	284,684.52	284,684.52				
VSCU MANUAL DISBURSEMENTS FUND	85,061.00	85,061.00				
VSCU KC TREASURER	125,803.96	125,803.96				
VSCU SAVINGS/MEMBERSHIP FUND	5.00	5.00				
US BANK - INVESTMENT FUND	3,771,865.61	3,771,865.61				
CAMP- INVESTMENT FUND	1,888,280.14	717,493.55		820,340.55	260,000.02	90,446.02
US BANK - ROAD BOND MD1 REDEMPTION 1155	5,084.26				5,084.26	
US BANK - ROAD BOND MD1 RESERVE 1156	119,266.34				119,266.34	
US BANK - ROAD BOND MD1 PREPAY 1159	17.92				17.92	
TOTAL	6,551,933.60	5,030,465.65	11.98	982,865.42	445,249.86	93,339.75

**GOLDEN HILLS COMMUNITY SERVICE DISTRICT
MONTHLY FUND AND CASH ACCOUNTS
STATEMENT ACTIVITY SUMMARY**

April 30, 2026

	3/31/2026		CAMP		KCT DAILY ACTIVITY	ACCOUNT		3/31/2026	
	ENDING BALANCES	US Bank INCOME	EXPENSE	TRNSFR		TRNSFR	ENDING BALANCES		
8367 GHCSD GENERAL FUND	539,232.62	2,542.72	(3,087.16)		147,289.57	11,710.45		697,688.20	
8381 GHCSD OPERATIONS FUND	674,021.51	23,613.43	(110,320.23)		0.94	87,355.33		689,286.14	
8395 GHCSD STANDBY	74,561.26				11,078.55			85,639.81	
8410 GHCSD WATER BANKING REIMB	55,785.10				0.94			60,025.47	
8422 GHCSD MD1 TAX ASSMT 3366	125,343.53	804.85	(1,777.83)		7,198.50			131,569.05	
8435 GHCSD MD2 TAX ASSMT 3365	31,153.93	292.28	(902.50)		2,459.50			33,003.21	
8448 GHCSD SANITATION	161,556.99				0.94			161,557.93	
8462 GHCSD ON-SITE SEPTIC	149.23				0.94			150.17	
8475 GHCSD CAPACITY	1,992,824.44		(2,658.04)		0.94	7,980.00		1,998,147.34	
8488 GHCSD DRAINAGE	63,887.67				1.01			63,888.68	
8501 GHCSD DISTRICT LANDS	181.61				0.94			182.55	
8519 GHCSD GENERAL RESERVE	59,397.82				1.01			59,398.83	
8532 GHCSD MD2 BOND ASSMT 3365	60,312.14				24.40			60,336.54	
8545 GHCSD DELINQUENT ACCOUNTS	49,798.27				2,431.44			52,229.71	
8559 GHCSD MD1 BOND ASSMT 3366	140,854.28				45,215.39			189,312.29	
8573 GHCSD DISTRICT FACILITIES	711,444.27		(36.77)		3,203.00	2,016.64	3,335.06	719,962.20	
8587 GHCSD OPERATIONS RESERVE	917,121.81				0.94	4,724.63	10,785.10	932,632.48	
	5,657,626.48	27,253.28	(118,782.53)		218,908.95	22,626.46	127,377.96	5,935,010.60	

8. CONSENT CALENDAR:

All items listed on the Consent Calendar shall be considered routine and will be enacted upon by one roll call vote. There will be no separate discussion of these items unless a member of the Board or an audience member requests specific items to be removed from the Consent Calendar for separate action.

- A. APPROVAL OF THE MINUTES FOR THE REGULAR MEETING OF THE GOLDEN HILLS CSD BOARD OF DIRECTORS HELD ON APRIL 16, 2026
- B. RESOLUTION 26-14 EXPENSES OF THE DISTRICT
- C. RESOLUTION 26-15 EXPENSES OF THE DISTRICT

STAFF RECOMMENDATION: Approve Consent Calendar.

Motion Director _____, seconded Director _____

GOLDEN HILLS COMMUNITY SERVICES DISTRICT**BOARD OF DIRECTORS****MINUTES FOR THE REGULAR MEETING****APRIL 16, 2026****5:00 PM****21415 REEVES STREET**

The GHCS D Board of Directors duly met for a Regular Meeting on April 16, 2026 at 21415 Reeves Street, Tehachapi, California.

OPEN SESSION: Convened at 5:01 PM

DIRECTORS PRESENT: David Benham, John Buckley, Matt Guggemos, Joe King, Scott Wyatt

DIRECTORS ABSENT: None

OTHERS PRESENT: Christopher Carlson, General Manager; Davin Blain, Water Operations Manager; Brian Barnett, Business Analyst;

2. CLOSED SESSION INPUT:

No Public Comment

3. ADJOURN TO CLOSED SESSION:

Director King referenced the items listed on the Agenda for Closed Session and advised the Board and public that these items would be discussed under Closed Session.

Motion to adjourn to Closed Session was made by Director Buckley at 5:03 PM, seconded by Director Guggemos and carried by the following vote:

AYES: Benham, Buckley, Guggemos, King, Wyatt

NOES: None

ABSTAIN: None

ABSENT: None

CLOSED SESSION – CONDUCTED IN THE CONFERENCE ROOM.

A. PUBLIC EMPLOYMENT

Government Code § 54957: General Counsel

B. CONFERENCE WITH LABOR NEGOTIATOR

Government. Code § 54957.6
Agency Negotiator: General Manager

Motion to adjourn from Closed Session was made by Director Benham at 5:29 PM, seconded by Director Wyatt and carried by the following vote:

AYES: Benham, Buckley, Guggemos, King, Wyatt
NOES: None
ABSTAIN: None
ABSENT: None

OPEN SESSION 6:00 PM

4. FLAG SALUTE:

Board and audience recited the Pledge of Allegiance to the American Flag.

5. REPORTING ON CLOSED SESSION:

None

6. PUBLIC COMMENTS:

None

7. KERN COUNTY SHERIFF'S OFFICE (KCSO) INFORMATIONAL / DISCUSSION ITEM:

Board received an informational update and participate in a question-and-answer discussion with representatives from the Kern County Sheriff's Office (KCSO), including command staff.

Office Kessler – Explained what KC Sheriff does and how to get patrol for an area in Golden Hills.

Jennifer – Put in a veteran memorial at the nature park with flags and branches of the military.

Steven – Cars park without placards, tinted windows and raised trucks.

8. HONOR FLIGHT KERN COUNTY DONATION REQUEST:

Board heard from Steven Miles concerning potential donation from the GHCSO to support the Honor Flight Kern County program. The Board approved a donation of \$3,000 to this prestigious program was made by Director Buckley, seconded by Director Guggemos and carried by the following vote:

AYES: Benham, Buckley, Guggemos, King, Wyatt

NOES: None

ABSTAIN: None

ABSENT: None

#12 was brought to this point in the agenda.

Director Buckley left at this point in the meeting

9. FINANCIAL REPORT:

Staff presented report on the District's financial statements.

10. CONSENT CALENDAR:

Motion to approve the consent calendar A-D was made by Director Guggemos, seconded by Director Wyatt and carried by the following vote:

AYES: Benham, Guggemos, King, Wyatt

NOES: None

ABSTAIN: None

ABSENT: Buckley

11. GENERAL MANAGER'S REPORT:

General Manager provided a report to the Board and public.

12. TEHACHAPI VALLEY PARKS AND RECREATION DISTRICT (TVRPD) AND GOLDEN HILLS COMMUNITY SERVICES DISTRICT (GHCSO) ANNUAL EVENT MEMORANDUM OF UNDERSTANDING (MOU):

Board reviewed and approved the Annual Event Memorandum of Understanding (MOU) between the Tehachapi Valley Parks and Recreation District (TVRPD) and the Golden Hills Community Services District (GHCSO) and to generalize host/support and lead/ support in the MOU was made by Director Buckley, seconded by Director Wyatt and carried by the following vote:

AYES: Benham, Buckley, Guggemos, King, Wyatt
NOES: None
ABSTAIN: None
ABSENT: None

13. REVIEW OF SPECIAL PLANNING MEETING HELD FEBRUARY 21, 2026:

Board recapped discussion

14. RESOLUTION NO. 26-13 INCREASING BASE AND CONSUMPTIVE RATES IN DIRECT CORRELATION WITH THE INCREASE IN THE CONSUMER PRICE INDEX:

Board reviewed and approved Resolution No. 26-13, increasing base and consumptive rates by 2.6% effective July 1, 2026, in direct correspondence with the CPI increase as indicated through comparisons of the "CPI, All Urban Consumers, All Items Index, Western Cities with populations between 50,000 and 1,500,000" (the CPI-U) as outlined in the recently adopted 2023 Water Rate Study was made by Director Guggemos, seconded by Director Benham and carried by the following vote:

AYES: Benham, Guggemos, King, Wyatt
NOES: None
ABSTAIN: None
ABSENT: Buckley

15. REQUEST BY ACCOUNT NUMBER 01-4810-01 TO WAIVE ALL PAST DUE LATE FEES AND ACCUMULATED TAG FEES DUE TO MEDICAL HARDSHIP:

Board discussed removing tags fees but ultimately decided to put 01-4810-01 on a contract.

16. COMMITTEE REPORTS:

A. STANDING COMMITTEES:

- 1) Finance – Director King gave a report.
- 2) Personnel – No report given.

B. REVIEW OF THE STANDING COMMITTEES.

None

C. AD HOC COMMITTEES:

- 1) Surrounding Community – Director Benham gave a report.
- 2) Nature Park Activity Priorities – Director Buckley gave a report.
- 3) District Lands Revenue Generation – No report given.
- 4) Multi-Agency Security Collaboration – No report given

D. REVIEW OF AD HOC COMMITTEES AND ASSIGNED OBJECTIVES.

Dissolve the Multi-Agency Security Collaboration Committee

Create the Ad Hoc Scholarship Committee – Director Guggemos & Benham

17. NEW BUSINESS:

None

18. ADJOURN MEETING:

Motion to adjourn meeting at 7:57 PM was made by Director Benham, seconded by Director Guggemos and carried by the following vote:

AYES: Benham, Guggemos, King, Wyatt

NOES: None

ABSTAIN: None

ABSENT: Buckley

Respectfully submitted,

Approved:

Christopher Carlson, Secretary

Joe King, Chair

RESOLUTION NO. 26-14
OF THE BOARD OF DIRECTORS
GOLDEN HILLS COMMUNITY SERVICES DISTRICT

BE IT RESOLVED that the expenses listed below have been reviewed and signed by at least one Director, and are hereby accepted as reported and executed through District's Valley Strong Credit Union Account.

GOLDEN HILLS FUND NO. 50270 - GENERAL FUND, PROPERTY TAX REVENUES

Karls Hardware	<u>61.67</u>
TOTAL FUND NO. 50270	\$61.67

GOLDEN HILLS FUND NO. 50271 - WATER OPS REVENUE

ACWA	25010.60
David Benham	300.00
BSE Rents	368.84
John Buckley	200.00
Core and Main	728.77
Customized Custodial	1475.00
DMV Renewal	54.00
Everbridge	3300.00
Matt Guggemos	200.00
Karls Hardware	63.91
Joe King	200.00

Klein, Denatale, Goldner	4584.00
Matrix	2880.00
Napa	233.80
Navillus Enterprises	3462.50
Optimized Investments	844.48
PAS	93.55
Pitney Bowes	48.16
Provost & Pritchard	453.00
RGS	1805.50
RLH	120.00
SCE	20874.36
Western Exter	238.48
Witts	441.09
Scott Wyatt	100.00
Zalco Labs	<u>700.00</u>
TOTAL FUND NO. 50271	\$70337.54

GOLDEN HILLS FUND NO. 50274 – MD 1

NBS	<u>1777.83</u>
TOTAL FUND NO. 50274	\$1777.83

GOLDEN HILLS FUND NO. 50275 – MD 2

Stradling	<u>902.50</u>
	\$902.50

GOLDEN HILLS FUND NO. 50289 – DISTRICT FACILITIES

Karls hardware

36.77

\$36.77

Passed and adopted at a regular meeting of the Board of Directors of the Golden Hills Community Services District on May 21, 2026, by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

I hereby certify that the foregoing is a full, true, and correct copy of the resolution duly passed and adopted at a regular meeting of the Board of Directors of the Golden Hills Community Services District on May 21, 2026, by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

Christopher Carlson, Board Secretary

(DISTRICT SEAL)

RESOLUTION NO. 26-15

OF THE BOARD OF DIRECTORS

GOLDEN HILLS COMMUNITY SERVICES DISTRICT

BE IT RESOLVED that the expenses listed below have been reviewed and signed by at least one Director, and are hereby accepted as reported and executed through District's Valley Strong Credit Union Account.

GOLDEN HILLS FUND NO. 50270 - GENERAL FUND, PROPERTY TAX REVENUES

Honor Flight	3000.00
Karls Hardware	<u>25.49</u>
TOTAL FUND NO. 50270	\$3025.49

GOLDEN HILLS FUND NO. 50271 - WATER OPS REVENUE

ACWA	21417.04
Cal Rural	1504.00
Cintas	478.10
Core and Main	4001.98
Dataprose	2912.81
Dinnerville	1800.00
Home Depot	76.27
Karls Hardware	217.57
Napa	92.63
PAS	1.22

Provost & Pritchard	351.00
South St Service Center	3120.01
Tehachapi Transmissions	2571.58
The Tire Store	980.00
Western Exterminator	238.48
Zalco Labs	<u>220.00</u>
TOTAL FUND NO. 50271	\$39,982.69

GOLDEN HILLS FUND NO. 50278 – CAPACITY

Karls	604.04
Provost & Pritchard	<u>2054.00</u>
TOTAL FUND NO. 50278	\$2658.04

GOLDEN HILLS CC/MDF FUND – VALLEY STRONG

Total Credit Card Charges	7087.34
Total Manual Checks	467.51
TOTAL CC/MDF FUND	\$7554.85

Passed and adopted at a regular meeting of the Board of Directors of the Golden Hills Community Services District on May 21, 2026, by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

I hereby certify that the foregoing is a full, true, and correct copy of the resolution duly passed and adopted at a regular meeting of the Board of Directors of the Golden Hills Community Services District on May 21, 2026, by the following vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

Christopher Carlson, Board Secretary

(DISTRICT SEAL)

**GOLDEN HILLS CSD
MDF & CREDIT CARD ACTIVITY
APRIL 30, 2026**

GOLDEN HILLS MANUAL DISBURSEMENT FUND (MDF) – VALLEY STRONG

Credit Card Charges

Total Credit Card Charges **7,087.34**

Manual Disbursements

Total Manual Disbursements **467.51**

TOTAL CREDIT CARD & MANUAL DISBURSEMENTS–MDF FUND **7,554.85**

AUTHORIZED SIGNATURES:

DAVID BENHAM, BOARD MEMBER

DATE

JOHN BUCKLEY, BOARD MEMBER

DATE

MATT GUGGEMOS, BOARD MEMBER

DATE

JOE KING, BOARD MEMBER

DATE

SCOTT WYATT, BOARD MEMBER

DATE

GENERAL MANAGER

DATE



FINANCIAL VERIFICATION BY

5/11/26

DATE

DATA VERIFICATION BY

DATE

RESOLUTION PREPARED BY

DATE

GOLDEN HILLS MANUAL DISBURSEMENT FUND (MDF) – VALLEY STRONG

Credit Card Charges

Annuvia	AED Pads	366.97
Costco	Office Supplies	70.67
WalMart	Office Supplies	11.43
WP Forms	WP Forms	49.00
Amazon	Picture Frames for Certifications	75.70
MSFT	Microsoft Office	29.40
MSFT	Microsoft Office	165.00
RingCentral	Office Phones	270.12
La Villa	Lock Off Lunch	151.80
Albertsons	Finance Snack	5.99
Jersey Mikes	Board Meal	112.70
Wal Mart	Board Meal	12.93
CSDA	CSDA Conference	890.00
Black Tap	CMTA Conference	32.33
Din Tai Fung	CMTA Conference	59.26
Black Tap	CMTA Conference	31.25
Levy Disneyland	CMTA Conference	20.34
Cal Rural	CRWA Conference	1,220.00
SkillPath	Training for Water Operators	349.00
Wal Mart	Water Day at Meadowbrook	60.60
American Backflow	Backflow Repair Kits	380.67
RH Equipment	Trailer Rental	270.62
Lands End	Uniforms Return	-53.11

Lands End	Uniforms Return	-57.72
Lands End	Uniforms	124.12
Amazon	HotBox Repairs	89.54
Oreilly	Tractor Battery	193.24
Amazon	Polaris Spray Pump	114.63
Amazon	HotBox Repairs	76.96
Parts Geek	Window Washing Reservoir Juans Truck	62.71
LinxUp	Vehicle Tracking	293.32
Douglass Truck	Crane Motor 301	801.78
LinxUp	Vehicle Tracking	284.96
Amazon	Fuel Filter Block	186.58
Sim Sanitation	Porta Potties on the Nature Park	254.47
Amazon	Spray Triggers	80.08
Total Credit Card Charges		<u>7,087.34</u>
<u>Manual Disbursements</u>		
Zachary Ikeler	Boot Reimbursement	217.51
Austin Watts	Boot Reimbursement	250.00
Total Manual Disbursements		<u>467.51</u>
TOTAL CREDIT CARD & MANUAL DISBURSEMENTS–MDF FUND		7,554.85

9. GENERAL MANAGER'S REPORT:

General Manager to provide a report to the Board and public.

GENERAL MANAGER'S REPORT
May 21, 2026

I. SERVICES

- A. 1 meter(s) were purchased in Apr. Total meters: 3035
- B. 0 were submitted for meter sizing, 0 for septic systems.
- C. Water consumption for Apr 2026:
 - Total consumption for Apr 2026: 79.311 ac-ft
 - Total consumption for Mar 2026: 71.309 ac-ft
 - Total consumption Apr 2025: 65.755 ac-ft
 - Total consumption CY 2025: 215.313 ac-ft
 - Total consumption CY 2026: 250.809 ac-ft
 - Ground water recharge for Apr: 0.000 ac-ft
 - Ground water recharge year to date: 0.000 ac-ft
 - Poor Well to Tom Sawyer Lake Apr: 0.000 ac-ft
 - Tom Sawyer Lake Fill for Mar: 0.000 ac-ft
 - Total Tom Sawyer Lake: 0.000 ac-ft

II. PUMPED VS. SOLD

		TTL PUMP	TSLF	TTL CONS	WATER LOSS	
2026	JAN	63.444	0.000	51.814	18.3%	
	FEB	57.288	0.000	48.375	15.6%	
	MAR	84.583	0.000	71.309	15.7%	
	APR	91.098	0.000	79.311	12.9%	
	MAY		0.000			
	JUN		0.000			
	JUL		0.000			
	AUG		0.000			
	SEP		0.000			
	OCT		0.000			
	NOV		0.000			
	DEC		0.000			
	YTD	296.412		250.809	YTD	15.39%

(1) Variances are the result of seasonal changes in tank levels and infrastructure water loss.

III. WATER SYSTEM

Total Underground Service Alerts (USA's):	334
Service Leaks:	6
Other Water:	55
Other Maintenance:	0
Main Breaks:	0
New Meters:	1
Meter Replacements:	0
Register Replacements:	0
Meters Reinstalled:	0
Meter Profiles:	0
	396

A: HYDRANT FLUSHING

Hydrant inspections completed	37
Gallons flushed	5000

B: VALVE EXERCISING 45

C. BLOWOFF FLUSHING 9

C: CODE COMPLIANCE VIOLATIONS

Issues Reported	0
Issues Remediated	0

IV. DISTRICT ISSUES

MEETINGS ATTENDED

- 04/06 CALRECYCLE – Annual Conference Call
- 04/06 CALRECYCLE – Annual Conference Call Part 2
- 04/14 RRM DESIGN GROUP – Nature Park IRFP Discussion + Ad Hoc
- 04/21 PROVOST & PRITCHARD – P-2 Well Startup
- 04/22 KERN MJHMP – Meeting #3
- 04/22 PROVOST & PRICHARD - Nature Park IRFP Discussion + Ad Hoc
- 04/22 4-CREEKS - Nature Park IRFP Discussion + Ad Hoc
- 04/27 – 04/30 CRWA CONFERENCE

GOLDEN HILLS NATURE PARK

No report.

CELL TOWER

No report

PUBLIC RECORDS REQUEST

No report

TOM SAWYER LAKE

No report.

P-2 WELL COMMISSIONING & INITIAL OPERATIONS

The District successfully brought the new P-2 Well online on April 21, 2026. The well is located within the Salvage Area and represents an important addition to the District's groundwater production infrastructure and long-term water supply reliability planning.

Current Status / Operational Performance

Since commissioning, the P-2 Well has operated continuously at approximately 50 gallons per minute (GPM) with stable pumping conditions observed throughout initial startup operations.

Operational observations to date include:

- Continuous operation since April 21, 2026
 - Average production rate holding at approximately 50 GPM
 - Pumping water level remaining stable at approximately 120 feet
 - No operational interruptions or mechanical deficiencies identified during initial startup period
- Total elapsed runtime: approximately **27.4 days**
 - Total water pumped: approximately **1,973,100 gallons**
 - Equivalent volume: approximately **6.05 acre-feet**

At this time, production from the P-2 Well is being directed to Tom Sawyer Lake while staff continues monitoring water quality characteristics and overall well performance during the initial operational phase.

Future Integration Considerations

Following continued operational monitoring and evaluation of water quality parameters, the District will assess the feasibility of integrating the P-2 Well into the District's potable water distribution system.

The addition of this well provides increased operational flexibility and redundancy within the District's groundwater supply portfolio and may serve as an important supplemental production source during periods of elevated seasonal demand or emergency operations.

Remaining Project Items

Only minor project closeout items remain at this time. The remaining work primarily consists of exterior painting of the well house structure to match existing District infrastructure color standards and site aesthetics.

Key Takeaways for the Board

The successful commissioning of the P-2 Well represents a significant operational milestone for the District and reflects continued investment in water supply reliability and infrastructure resiliency.

Staff will continue monitoring production rates, water quality, and overall well performance during the extended startup period and will provide additional updates regarding future distribution system integration considerations as evaluation efforts continue.

CALRECYCLE SB 1383 COMPLIANCE IMPLEMENTATION UPDATE

District staff continues ongoing efforts to address and implement the expanding compliance and documentation requirements associated with California Senate Bill 1383 (SB 1383) and related CalRecycle regulatory oversight activities.

Following recent coordination meetings and correspondence with CalRecycle representatives, staff has identified several additional administrative, procedural, and recordkeeping requirements requiring further development and implementation at the District level.

Current Compliance Focus Areas

Staff is currently prioritizing work associated with the following compliance categories:

- Self-hauler education and annual outreach procedures
- Development of formal authorization procedures for organic waste haulers
- Implementation of compliance review and inspection documentation processes
- Creation of written complaint intake and investigation procedures
- Expansion of implementation record documentation requirements
- Recycled-content paper procurement tracking and record retention requirements
- Program description updates and supporting compliance documentation

In addition, staff continues evaluating available CalRecycle guidance materials and regulatory references to ensure District procedures align with evolving compliance expectations.

Administrative & Operational Challenges

The SB 1383 compliance framework continues to present administrative and operational challenges for smaller agencies due to the volume of procedural requirements, ongoing documentation obligations, and evolving regulatory interpretations.

While many of the required program components are administrative in nature, implementation requires substantial staff coordination, policy development, tracking procedures, and ongoing record maintenance to demonstrate compliance during future CalRecycle reviews or audits.

Staff is actively working through these requirements and prioritizing implementation efforts based on regulatory timelines and operational feasibility.

Key Takeaways for the Board

SB 1383 implementation continues to evolve into a highly administrative and documentation-intensive regulatory program requiring significant ongoing staff attention and coordination.

Staff remains engaged with CalRecycle representatives and will continue working toward full compliance with all applicable requirements while seeking practical and manageable implementation strategies appropriate for the District's operational scale.

Additional updates will be provided to the Board as compliance efforts progress and further regulatory guidance becomes available.

Current staff at the GHCSO is as follows:

5	Water Operations
3	Maintenance
1	Fiscal
2	Administrative/Clerical
1	General Manager

V. SAFETY

04/21/26 – Outdoor and Indoor Heat Illness Prevention

VI. UPCOMING EVENTS

No report.

VII. DONATIONS

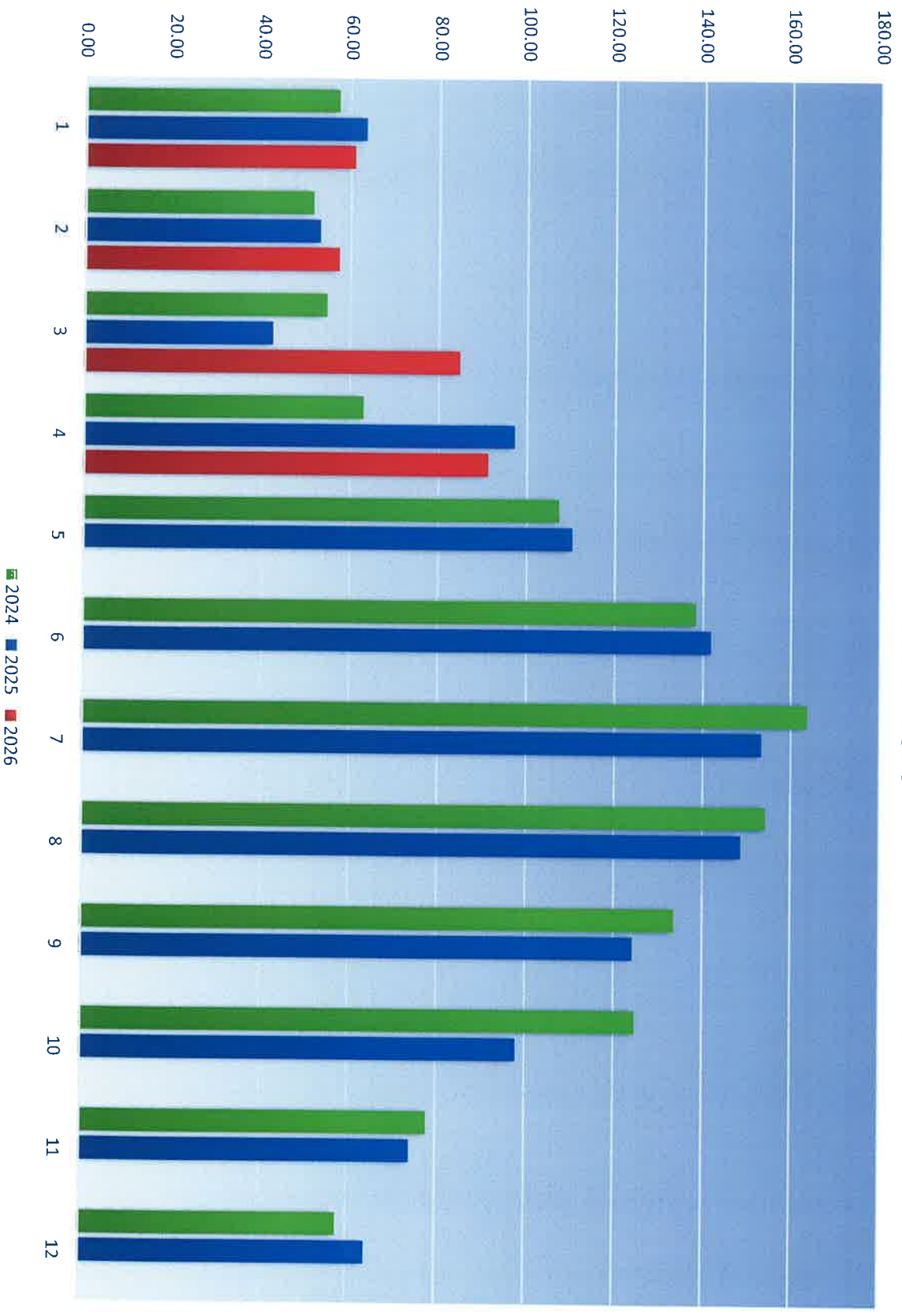
No report.

Respectively Submitted,

A handwritten signature in blue ink, appearing to be 'Christopher Carlson', written over a horizontal line.

Christopher Carlson, General Manager

GOLDEN HILLS CSD Water Production 2024 - 2026



10. FISCAL YEAR 2025-26 REVISED BUDGET NO. 2:

Board to review and approve the FY 2025-26 Revised Budget No. 2. (Requested by General Manager.)

STAFF RECOMMENDATION: Approve the FY 2025-26 Revised Budget No. 2.

Motion Director _____, seconded _____

Golden Hills CSD
Revision #2 Budget
2025-2026

AGENDA ITEM

10A

	Water	Non Water Ops	GF	MD1	MD2	FY 25-26 Budget Revision #2	FY 25-26 Budget Revision #1	FY 25-26 Budget
Revenues								
Property Taxes								
4001			395,000			395,000	385,000.00	385,000.00
4005			6,800	100	100	7,000	7,000.00	7,000.00
4010			-			-	-	-
4015			-			-	-	-
4020	1,500		100	750	500	2,850	2,850.00	2,850.00
4025			2,000	100	100	2,200	2,200.00	2,200.00
4030			-			-	-	-
4035				120,000		120,000	120,000.00	120,000.00
4040				19,000		19,000	16,000.00	16,000.00
4045					8,000	8,000	-	-
4050					6,000	6,000	6,000.00	6,000.00
Permits and Fees								
4101	39,000					39,000	39,000.00	39,000.00
4105	2,000					2,000	2,000.00	2,000.00
4110			3,000			3,000	2,000.00	2,000.00
4115			80,000			80,000	75,000.00	75,000.00
Rents and Leases								
4205			30,000			30,000	30,000.00	30,000.00
4206			1,092			1,092	2,500.00	2,500.00
4210			111,000			111,000	111,000.00	111,000.00
Charges for Services								
4301	2,310,000					2,310,000	2,346,119.13	2,346,119.13
4305	655,000					655,000	619,403.30	619,403.30
4310		81,000				81,000	84,000.00	84,000.00
4311	163,000					163,000	163,000.00	163,000.00
4315	81,000	\$55,000 late fees, 65 tags/month, 10 lock-offs/month				81,000	81,000.00	81,000.00
4320	72,000					72,000	72,000.00	72,000.00
4325	126,000					126,000	126,000.00	126,000.00
4330	3,000	12 new installs				5,000	3,000.00	3,000.00
4335	11,500					11,500	11,500.00	11,500.00
4340	15,000	12 new installs				29,750	15,000.00	15,000.00
4345		95,760				209,244	95,760.00	95,760.00
4350	2,000					4,500	2,000.00	2,000.00
Interest Income and other Revenues								
4401	1,000		1,000	1,000	1,000	4,000	4,000.00	11,500.00
4402	18,000		30,000	7,000	4,000	59,000	66,580.00	66,580.00
4403	146,000					146,000	110,000.00	110,000.00
4450	100		100	4,800	1,500	6,500	6,200.00	6,200.00
Other Revenues								
4601	500					500	500.00	500.00
4605			5,500			5,500	5,500.00	100.00
4610	100					100	100.00	100.00
4611	4,048		750			4,798	4,797.93	-
4612	2,500					2,500	2,500.00	-
4640	8,200					8,200	8,200.00	-
Total Revenues	3,661,448	176,760	666,342	152,750	21,200	4,678,500	4,627,710.36	4,614,312.43

Golden Hills CSD
Revision #2 Budget
2025-2026

	Water	Non Water Ops	GF	MD1	MD2	FY 25-26 Budget Revision #2	FY 25-26 Budget Revision #1	FY 25-26 Budget
Expenses								
Salaries & Benefits								
5001 Salaries	750,300		120,700			845,000	845,000.00	845,000
5010 Overtime	8,500		3,500			12,000	12,000.00	12,000
5020 Special Duty Pay	146,000					146,000	146,000.00	146,000
5030 Elected Officials Salaries	12,267		1,833	This is 13%		14,100	18,600.00	18,600
5040 Cal - PERS Retirement	125,500		17,500			143,000	152,000.00	152,000
5050 Group Medical Insurance	239,000		41,000			280,000	286,000.00	286,000
5060 Unemployment Insurance	4,700		300			5,000	5,000.00	5,000
5065 Worker's Compensation	20,600		3,400			24,000	28,000.00	28,000
5070 Employer Payroll Tax Expense	66,000		11,000			77,000	77,000.00	77,000
General & Administrative								
6101 Office Expense	21,600		2,400			24,000	37,000.00	37,000
6105 Communications								
Brighthouse/Spectrum	4,536		504			5,040	5,040.00	5,040
T-Mobile	4,320		480			4,800	4,800.00	4,800
Grapevine	3,600					3,600	3,600.00	3,600
Waterly	6,098					6,098	4,750.00	4,750
Nixel	3,600		400			4,000	4,000.00	4,000
CalCad	15,000					11,000	15,000.00	15,000
Streamline	5,700					5,700	5,700.00	-
6110 Postage & Shipping	25,000							
Dataprose	16,000	23,400				23,400	23,400.00	23,400
Pitney Bowes	4,500	2,800				2,800	2,800.00	2,800
Misc Postage & Ship	2,000	2,000				2,000	2,000.00	2,000
6115 General Meeting Expense	3,150		350			3,500	3,500.00	3,500
6120 Board Meeting Expense	1,800		200			2,000	2,000.00	2,000
6125 Staff CE & Compliance Training	26,150					26,150	26,150.00	26,150
6126 Employee Tuition Reimbursement	500					500	500.00	500
6130 Board CE & Compliance Training	9,000					9,000	9,000.00	9,000
6135 Professional Dues/Memberships							-	
ACWA	14,455					14,455	15,300.00	15,300
Underground Service Alert	1,900					1,900	8,500.00	8,500
CSDA	9,391					9,391	9,000.00	9,000
Cal Chamber	1,000					1,000	1,000.00	1,000
CA Rural Water Assoc	1,500					1,500	1,600.00	1,600
CSMFO	250					250	250.00	250
AWWA	750					750	750.00	750
Greater Tehachapi EDC	600					600	600.00	600
6140 Consumer Confidence Report	4,000					4,000	4,000.00	4,000
6145 Legal Notices	1,000					1,000	1,000.00	1,000
6150 Vehicle Expense Reimbursement	500					500	500.00	500
6155 Community Programs			20,000			20,000	20,000.00	20,000
6160 Scholarship			2,500			2,500	2,500.00	2,500
6165 Software Maintenance Expenses	37,170					37,170	32,000.00	32,000
6166 Register Subscription Expenses	33,000					33,000	32,000.00	32,000
6170 Outside Billing Services	10,600					10,600	9,600.00	9,600
6175 Taxes & Licenses (Non-Auto)	2,500					2,500	2,500.00	2,500
6180 Election Expense	8,595					8,595	4,000.00	500
6185 Bank Charges	2,500			3,500	2,000	8,000	7,000.00	7,000
6186 Credit Card Fees	5,000					5,000	5,000.00	5,000
6190 Bad Debt Write-off	1,000					1,000	1,000.00	1,000

Golden Hills CSD
Revision #2 Budget
2025-2026

	Water	Non Water Ops	GF	MD1	MD2	FY 25-26 Budget Revision #2	FY 25-26 Budget Revision #1	FY 25-26 Budget
System Operations								
6201 Water System Maintenance	120,000					120,000	120,000.00	120,000
6202 SCADA System Maintenance	18,000					10,000	18,000.00	18,000
6210 Tools & Equipment	10,800		1,200			12,000	12,000.00	12,000
6215 Safety Equipment	2,500					2,500	2,500.00	2,500
6220 Chemicals	22,000					24,000	22,000.00	22,000
6225 Water Testing	23,500					23,500	13,500.00	13,500
6230 Equipment Rental	2,000					2,000	2,000.00	2,000
6235 Health Agency Fees	30,000					30,000	30,000.00	30,000
6240 SWP Meter Charge		100				100	100.00	100
6245 Water Extractions over APA		-				-	43,600.00	43,600
6246 TCCWD Spreading Loss Costs		-				-	150.00	150
6250 Water Rights Lease	112,500					112,500	56,250.00	56,250
Maintenance & Supplies								
6301 Janitorial Services	16,200		1,800			18,000	18,000.00	18,000
6305 Uniform Expense	11,700		1,300			13,000	13,000.00	13,000
6310 Equipment Repair & Maintenance	11,250		1,250	Isnt Equip half Nature Park		12,500	12,500.00	12,500
6315 Vehicle Repair & Maintenance	13,500		1,500			15,000	15,000.00	15,000
6320 Structure Repair & Maintenance	18,000		2,000			20,000	20,000.00	20,000
6325 Equipment & Vehicle Fuel & Oil	32,400		3,600			36,000	36,000.00	36,000
6330 Drainage Easement Maintenance			5,000			5,000	5,000.00	5,000
6335 Grounds & Trail Mai								
Nature Park								
Barriers (Bollards, Fencing)			1,000			1,000	1,000.00	
Trees			2,500			2,500	2,500.00	
Activities			-			-	4,950.00	36,750
Trail & Replacement Signs			1,700			1,700	1,700.00	
Trails Maintenance/Mowing			10,000			10,000	26,600.00	
Freedom Trail								
Trash & Dog Bags			1,400			1,400	1,400.00	
Herbicide			500			500	500.00	3,900
Maintenance			2,000			2,000	2,000.00	
6340 Refuse Service & Greenwaste			500			500	500.00	500
Utilities								
6401 Electricity	257,040		10,710			267,750	267,750.00	267,750
6410 Natural Gas	4,800		200			5,000	5,000.00	5,000
6411 Propane	3,600					3,600	3,600.00	3,600
Insurance								
6501 General Insurance	74,700		8,300			83,000	83,000.00	58,000
Outside Services								
6601 Legal Services								
Water	58,884		3,300			62,184	55,100.00	55,100
Stradling Delinquen							10,000.00	10,000
Stradling Delinquen					7,500	7,500	10,000.00	10,000
6605 Accounting & Audit Services	25,200		2,800			28,000	28,000.00	28,000
6610 Engineering Services	12,000					12,000	12,000.00	12,000
6615 Security Services	1,000					1,000	1,000.00	1,000
6625 Inspections	1,000					1,000	1,000.00	1,000
6630 Other Professional S								
NBS				7,058	3,482	10,540	15,000.00	15,000
ADP	3,936		164			4,100	4,100.00	4,100
OIP	9,720		1,080			10,800	10,800.00	10,800
RGS	2,700		300			3,000	3,000.00	3,000
Actuarial Retirement Consultants	1,350		150			1,500	4,000.00	4,000
Announce Solutions	13,000					13,000	17,400.00	17,400
General Admin	1,250		1,000			2,250	8,000.00	8,000
6635 Kern County Administration Charges	1,000		4,200	250	150	5,600	5,600.00	5,600
Total Operating Expenses	2,557,361	100	295,521	10,808	13,132	2,876,922	2,902,040.00	2,867,840

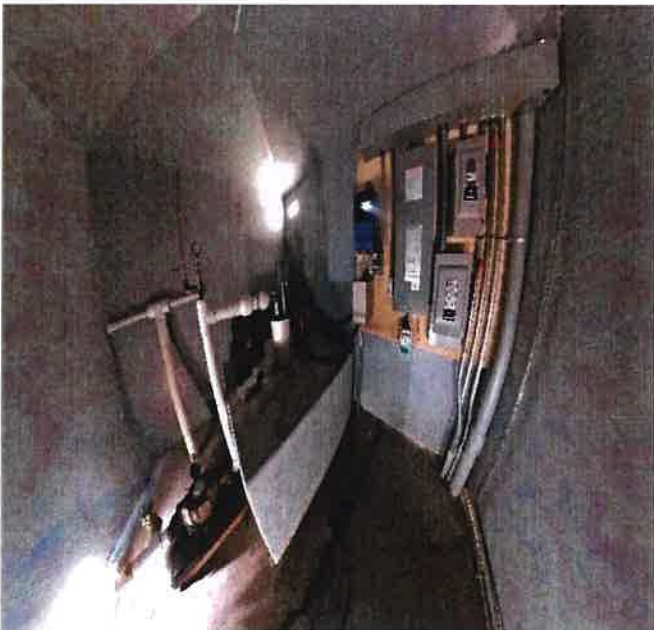
11. FISCAL YEAR 25-26 CIP CLOSEOUT PRESENTATION:

Board to hear staff report regarding status/completion of the following CIP projects for fiscal year 2025-26: F well Ground Mount Solar Project, D well rehabilitation, P-2 well completion, Poor well water treatment system, purchase of Ram 5500 water operations truck and PTO upgrade, purchase of Caterpillar Inc. 255 Compact Track Loader and Mountain Tank Hydropneumatics site upgrade. (Requested by General Manager.)

12. FISCAL YEAR 2026-27 PROPOSED BUDGET:

Board to review Fiscal Year 2026-27 Proposed Budget (Requested by General Manager.)

FY 2026-2027 PROPOSED BUDGET





21415 Reeves Street
P.O. Box 637
Tehachapi, CA 93581

(661) 822 3064 Tel.
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June 18, 2026

**Members, Board of Directors
Golden Hills Community Services District
21415 Reeves Street
Tehachapi, CA 93581**

FISCAL YEAR 2026-27 FINAL BUDGET

The attached documents constitute the Fiscal Year 2026-27 Final Budget, a balanced spending plan in furtherance of the Golden Hills Community Services District's (District) goals and objectives. Staff has worked closely with the Finance Committee during this budget development process.

FISCAL YEAR 2025-26 ACCOMPLISHMENTS:

- Continued revision of the District Handbook to ensure compliance with Board-adopted policies or State/federal changes.
- Receipt of another clean annual audit.
- Continued implementation of SB 1383, California's Short-Lived Climate Pollutant Reduction Law since April of 2024 inception.
- Continued collaboration with other Municipal and Industrial (M&I) water users in the Tehachapi Basin to ensure adequate State Water Project water ("surface water") is allocated to M&I users.
- Increased inter-agency collaboration on a multitude of events and issues.
- Hosted the annual Ghoulden Hills Halloween trick-or-treat, (largest attendance yet again held at Meadowbrook park), Community Partners Day, Splash Day, the Color Run and collaborated with TVRPD to host the inaugural Mud Run.
- Continued the process of liquidating Surplus Land located in Golden Hills.
- Completed and adopted the CEQA/Administration process outlined in the Nature Park Master Plan paving the way to initiate active and passive offerings within the park.
- Continued management of the delinquency rates associated with Maintenance Districts 1 and 2 (Tracts 3365 and 3366).
- Continued construction of the F Well Ground Mount Solar Project with a go live date of July 1st.

- Executed to successful completion, the 24-month collaboration with Provost & Pritchard to complete the P-2 well Project which has already decreased the District's demand on supplemental SWP water by extracting water from the Salvage Area.
- Continued Nature Park cleanup activities by removing dead/dying trees, shrubs and debris increasing park aesthetics while decreasing fire hazard risk.
- In addition to routine operational tasks, staff replaced 19 lateral service lines, responded to 505 water-related service requests, responded to 3,069 underground service alerts, and installed 22 new water meters.

Building and sustaining organizational momentum requires consistency, adaptability, and a continued commitment to long-term planning. Over the past several fiscal years, District staff, working collaboratively with the Board of Directors, has continued strengthening the District's operational foundation while simultaneously advancing strategic infrastructure, financial stability, and community enhancement initiatives.

Fiscal Year 2025-26 represented another significant step forward in the District's continued evolution from a reactive water district toward a proactive, project-driven community services district focused on long-term resiliency, operational efficiency, and public service enhancement. The successful completion and commissioning of the P-2 Well project marked a major milestone in the District's ongoing efforts to diversify and strengthen local groundwater resources while reducing dependency on supplemental State Water Project supplies. Likewise, continued progress on the F Well Ground Mount Solar Project reflects the District's commitment to reducing long-term operational costs and improving energy sustainability associated with water production infrastructure.

District staff continued prioritizing routine and preventative infrastructure maintenance activities necessary to preserve water system reliability and protect public investment in critical assets. Water system rehabilitation efforts, full service line replacements, hydropneumatics tank maintenance, leak response operations, water storage tank maintenance, and ongoing well performance management remain core operational priorities and continue to be performed on a scheduled and proactive basis.

Beyond core utility operations, the District continued expanding its role as a community partner and facilitator through increased inter-agency collaboration, enhanced public engagement efforts, and continued activation of District-owned parks and recreational facilities. Community events such as Ghouden Hills Halloween, Community Partners Day, Splash Day, the Color Run, and the inaugural Mud Run continue to strengthen community identity and reflect growing public participation within District-sponsored activities.

The District also continued making measurable progress within the Golden Hills Nature Park through ongoing cleanup, vegetation management, and implementation planning efforts associated with the adopted Nature Park Master Plan. The addition of and the substantial

success of the Nature Park Disc Golf Course is a strong indication of continued advancement in future park additions. These efforts are intended to improve accessibility, public enjoyment, fire safety, and long-term usability of District recreational assets while laying the groundwork for future passive and active recreational opportunities.

At the administrative level, staff continued emphasizing financial transparency, policy compliance, region wide agency collaboration, and organizational accountability. The District's continued receipt of clean audit opinions, ongoing refinement of internal policies and procedures, and implementation of enhanced financial management and investment practices reflect this continued commitment to responsible governance and operational stewardship.

At the same time, the District continues facing increasingly complex regulatory and administrative challenges associated with expanding State compliance mandates and reporting requirements. Programs such as SB 1383 solid waste compliance, evolving CalRecycle implementation standards, and broader State climate, sustainability, and conservation initiatives continue placing substantial demands on staff resources, operational oversight, recordkeeping procedures, and administrative coordination.

Over the past fiscal year, staff has devoted significant time toward implementation and documentation efforts associated with California's continually evolving environmental and climate-related regulatory framework, including organics diversion compliance, self-hauler education requirements, complaint investigation procedures, procurement documentation standards, and other State-directed compliance programs. While many of these mandates are administrative in nature, they nevertheless require the development of formalized procedures, ongoing reporting mechanisms, extensive documentation retention, inter-agency coordination, and continued monitoring to maintain compliance.

These increasing regulatory obligations continue to present disproportionate challenges for smaller special districts with limited staffing resources, requiring staff to balance expanding State administrative requirements alongside the District's daily operational responsibilities of maintaining critical infrastructure and providing essential public services.

Despite these challenges, staff remains committed to methodically addressing all applicable compliance requirements while continuing to prioritize operational reliability, financial stewardship, infrastructure maintenance, and quality customer service for the residents of Golden Hills.

Looking ahead to Fiscal Year 2026-27, the proposed budget continues prioritizing infrastructure resiliency, operational efficiency, asset preservation, financial stability, and incremental improvements to community facilities and recreational offerings. Staff remains focused on identifying practical opportunities to improve service delivery, strengthen District resources, and responsibly position the District for continued long-term success.

BUDGET OVERVIEW

REVENUE PROJECTIONS

Revenue projections have increased by approximately \$60,000 compared to the Fiscal Year 2025-26 Adopted Budget, mainly due to the increase in property taxes and water sales.

MAJOR CATEGORIES OF REVENUE

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes and Assessments	539,050	560,050	559,150
Permits and Fees	118,000	124,000	123,000
Rent and Leases	143,500	142,092	145,327
Charges for Services	3,618,782	3,747,994	3,665,075
Interest Income and Other Revenues	194,980	237,098	180,000
Total Revenues	4,614,312	4,811,234	4,672,552

SUMMARY BY FUND

	General Fund	Water	Debt Service Fund	
			Maint. District 1	Maint. District 2
Revenues				
Property Taxes and Assessments	413,900	1,000	137,450	6,800
Permits and Fees	83,000	40,000	-	-
Rent and Leases	145,327	-	-	-
Charges for Services	-	3,665,075	-	-
Interest Income and Other Revenues	33,700	128,700	12,500	5,100
Total Revenues	675,927	3,834,775	149,950	11,900

EXPENSE PROJECTIONS

Expense projections have decreased because Debt Service has decreased \$207,638 compared to the Fiscal Year 2025-26 Adopted Budget. This decrease in costs, associated with the paid off MD-2 Road Bond, was budgeted in the 2025-26 fiscal year.

MAJOR CATEGORIES OF EXPENSE

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Expenses			
Salaries & Benefits	1,569,600	1,572,100	1,760,205
General & Administrative	298,140	297,298	310,010
System Operations	320,100	336,600	335,100
Maintenance & Supplies	160,650	139,100	161,700
Utilities	276,350	276,350	115,600
Insurance	58,000	83,000	90,000
Outside Services	185,000	162,474	172,450
Total Operating Expenses	2,867,840	2,866,922	2,945,065
Debt Service	462,036	462,036	254,398
Capital Outlay	699,536	1,014,702	1,215,888
Total Capital Expenditures	1,161,572	1,476,737	1,470,286
Expenses before Depreciation	4,029,412	4,343,660	4,415,351
Revenues Over Expense before Depreciation	584,901	467,574	257,201
Capital Outlay Paid with Reserves	1,705,448	1,089,000	1,058,750
Depreciation	608,137	608,137	639,432
Total Expenses	6,342,996	6,040,797	6,113,533
Excess (Deficit) of Revenue over Expenses	(1,728,684)	(1,229,563)	(1,440,981)

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SUMMARY BY FUND

	General Fund	Water	Debt Service Fund	
			Maint. District 1	Maint. District 2
Expenses				
Salaries & Benefits	195,045	1,565,160	-	-
General & Administrative	29,720	276,790	3,500	-
System Operations	1,200	333,900	-	-
Maintenance & Supplies	60,500	101,200	-	-
Utilities	11,300	104,300	-	-
Insurance	9,000	81,000	-	-
Outside Services	19,185	130,315	17,750	5,200
Total Operating Expenses	325,950	2,592,665	21,250	5,200
Debt Service	-	139,081	115,317	-
Capital Outlay	572,500	643,388	-	-
Total Capital Expenditures	572,500	782,469	115,317	-
Expenses before Depreciation	898,450	3,375,135	136,567	5,200
Revenues Over Expense before Depreciation	(222,523)	459,641	13,383	6,700
Capital Outlay Paid with Reserves	-	1,058,750	-	-
Depreciation	45,329	594,103	-	-
Total Expenses	943,779	5,027,987	136,567	5,200
Excess (Deficit) of Revenue over Expenses	(267,852)	(1,193,212)	13,383	6,700

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CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan continues the investment in the District’s future and infrastructure and allows for medium range planning of expenditures and phasing of projects. The plan is revised annually and included with the annual budget documents. The table and narrative below indicate the projects recommended for funding in Fiscal Year 2026-27:

Summary of Five-Year Capital Improvement Program for GHCS D						
Category	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	5 -Year Total
Water Fund Primary Capital Outlays						
Tank Rehabilitation Program	\$343,388	\$360,557	\$157,917	\$165,813	\$174,103	\$1,201,779
Well Rehabilitation Program (Steuber Well)	\$150,000	\$75,000	\$80,000	\$85,000	\$90,000	\$480,000
Solar Project	\$218,750					\$218,750
Scada Renovation			\$150,000			\$150,000
Wells Well (S3)	\$850,000					\$850,000
New Well			\$450,000	\$450,000		\$900,000
Total Primary Capital Outlays	\$1,562,138	\$435,557	\$837,917	\$700,813	\$264,103	\$3,800,529
Water Fund Secondary Capital Outlays						
Vehicle Replacement			\$75,000	\$75,000		\$150,000
Santa Lucia Fence		\$75,000				\$75,000
Sunnybrook Fence				\$25,000		\$25,000
Dump Truck	\$130,000					\$130,000
Unidentified	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total Secondary Capital Outlays	\$180,000	\$125,000	\$125,000	\$150,000	\$50,000	\$630,000
General Fund Capital Outlays						
Nature Park Master Plan	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,900,000
Purchase Property	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Unidentified	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total General Fund Capital Outlay	\$540,000	\$390,000	\$390,000	\$390,000	\$390,000	\$2,100,000
Total Capital Outlay	\$2,282,138	\$950,557	\$1,352,917	\$1,240,813	\$704,103	\$6,530,529
Sources of Funds						
Existing Capacity Fees	\$850,000	\$0	\$450,000	\$450,000	\$0	\$1,750,000
Grants						\$0
Loans						\$0
Operations/Reserves	\$1,432,138	\$950,557	\$902,917	\$790,813	\$704,103	\$4,780,529
Total Funding Sources	\$2,282,138	\$950,557	\$1,352,917	\$1,240,813	\$704,103	\$6,530,529

RESERVE POLICY

The Reserve Policy is also reviewed every year and included with these final budget documents. The Reserve Policy is attached for review.

OTHER BUDGET HIGHLIGHTS/CHALLENGES

CURRENT BANKED WATER SUPPLY

The GHCS D continuously focuses on the management of our Banked Water Reserve Account (BWRA) and maintains a thorough understanding of projected population growth over the coming years and decades. We are constantly looking to acquire water rights when they become available for purchase and leasing, which decreases our dependence on State Water Project (SWP) water.

YEAR-END TRANSFERS

100% of standby revenues are transferred to District Facilities funds, to potentially pay off the Building Loan in the future.

CONCLUSION

The District continues making steady progress toward strengthening infrastructure reliability, operational efficiency, financial transparency, and long-term organizational resiliency. Over the past fiscal year, staff successfully advanced several major initiatives, including commissioning the P-2 Well, continuing construction of the F Well Solar Project, expanding community programming efforts, and maintaining proactive infrastructure rehabilitation and maintenance activities throughout the District.

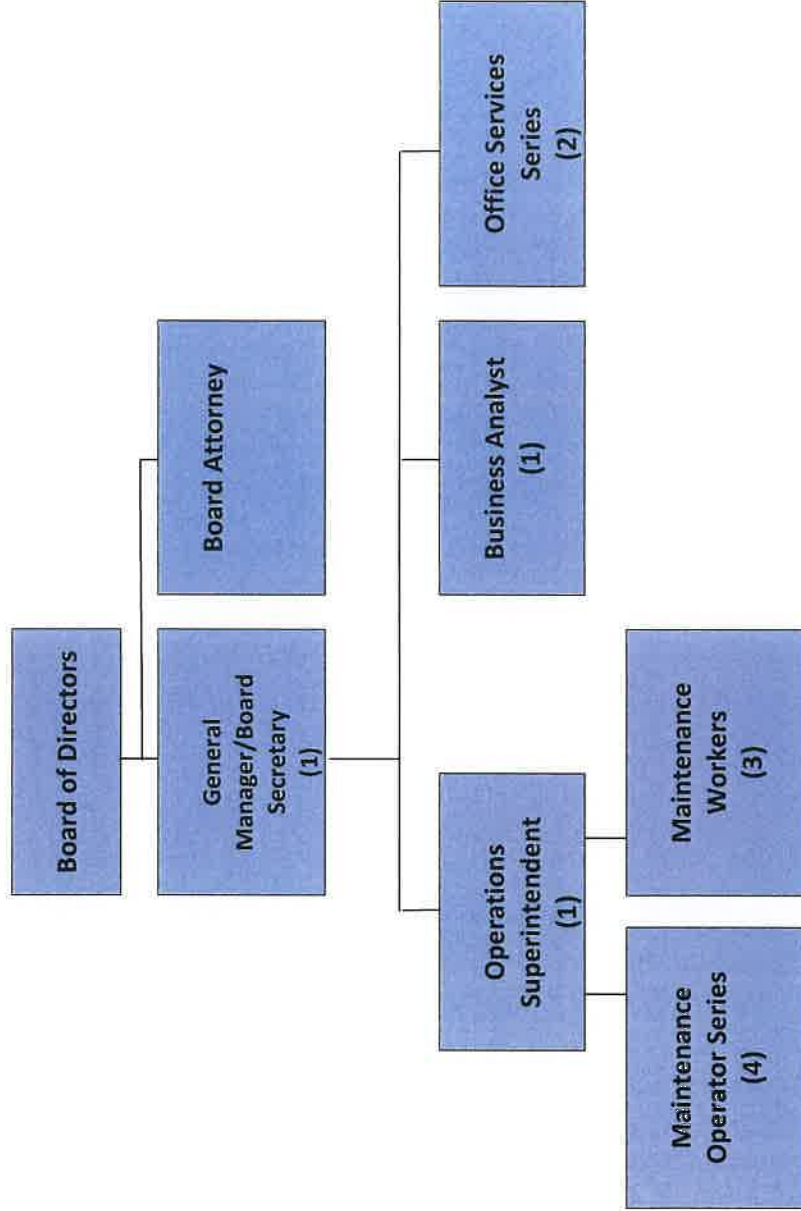
At the same time, the District continues navigating an increasingly complex regulatory environment requiring substantial administrative oversight, compliance coordination, and documentation management. Despite these challenges, staff remains committed to balancing daily operational responsibilities with long-term planning initiatives designed to preserve and enhance District services and assets.

The Fiscal Year 2026-27 Budget continues prioritizing responsible financial stewardship, infrastructure investment, operational sustainability, and incremental improvements to community facilities and recreational opportunities. As the District completes several major capital improvement efforts, planning has already begun for future infrastructure needs including water system rehabilitation, asset replacement, additional groundwater reliability projects, and continued implementation of the Nature Park Master Plan.

Respectfully submitted,

Christopher Carlson
General Manager

Attachments: FY 2026-27 Organizational Chart
FY 2026-27 Proposed Budget
GHCS D Reserve Policy



2026-2027 Proposed Budget to Board Summary

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Expenses			
Salaries & Benefits	1,569,600	1,572,100	1,760,205
General & Administrative	298,140	297,298	310,010
System Operations	320,100	336,600	335,100
Maintenance & Supplies	160,650	139,100	161,700
Utilities	276,350	276,350	115,600
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Debt Service	462,036	462,036	254,398
Capital Outlay	699,536	1,014,702	1,215,888
Total Capital Expenditures	1,161,572	1,476,737	1,470,286
Expenses before Depreciation	4,029,412	4,343,660	4,415,351
Revenues Over Expense before Depreciation	584,901	467,574	257,201
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Depreciation	608,137	608,137	639,432
Total Expenses	6,342,996	6,040,797	6,113,533
Excess (Deficit) of Revenue over Expenses	(1,728,684)	(1,229,563)	(1,440,981)

2026-2027 Proposed Budget to Board Summary By Fund

	General Fund	Water	Debt Service Fund	
			Maint. District 1	Maint. District 2
Expenses				
Salaries & Benefits	195,045	1,565,160	-	-
General & Administrative	29,720	276,790	3,500	-
System Operations	1,200	333,900	-	-
Maintenance & Supplies	60,500	101,200	-	-
Utilities	11,300	104,300	-	-
Insurance	9,000	81,000	-	-
Outside Services	19,185	130,315	17,750	5,200
Total Operating Expenses	325,950	2,592,665	21,250	5,200
Debt Service	-	139,081	115,317	-
Capital Outlay	572,500	643,388	-	-
Total Capital Expenditures	572,500	782,469	115,317	-
Expenses before Depreciation	898,450	3,375,135	136,567	5,200
Revenues Over Expense before Depreciation	(222,523)	459,641	13,383	6,700
Capital Outlay Paid with Reserves	-	1,058,750	-	-
Depreciation	45,329	594,103	-	-
Total Expenses	943,779	5,027,987	136,567	5,200
Excess (Deficit) of Revenue over Expenses	(267,852)	(1,193,212)	13,383	6,700

**2026-2027 Proposed Budget to Board
Water Summary**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes	1,500	1,500	1,000
Revenues From Fees	41,000	41,000	40,000
Revenues From Rents or Leases	111,000	-	-
Water Sales/Revenues	3,618,782	3,747,994	3,665,075
Interest Income and Other Revenues	160,200	180,448	128,700
Total Revenues	3,932,482	3,970,942	3,834,775
Expenses			
Salaries & Benefits	1,484,904	1,372,867	1,565,160
General & Administrative	264,506	264,964	276,790
System Operations	318,900	335,400	333,900
Maintenance & Supplies	103,050	103,050	101,200
Utilities	265,440	265,440	104,300
Insurance	52,200	74,700	81,000
Outside Services	134,550	131,040	130,315
Total Operating Expenses	2,623,550	2,547,461	2,592,665
Debt Service	138,569	138,569	139,081
Capital Outlay	529,536	760,223	643,388
Total Capital Expenditures	668,105	898,791	782,469
Expenses before Depreciation	3,291,655	3,446,252	3,375,135
Revenue over Expenses before Depreciation	640,828	524,690	459,641
Capital Outlay Paid with Reserves	1,705,448	1,089,000	1,058,750
Depreciation	566,384	566,384	594,103
Total Expenses	5,563,487	5,101,636	5,027,987
Excess(Deficit) of Revenue over Expenses	(1,631,004)	(1,130,694)	(1,193,212)

**2026-2027 Proposed Budget to Board
Water Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes			
Penalties/Cost Delinquent Tax	1,500	1,500	1,000
Total Property Taxes and Fees	1,500	1,500	1,000
Revenues From Fees			
Water Standby Fee	39,000	39,000	38,000
Prior Year Standby	2,000	2,000	2,000
Total Fees	41,000	41,000	40,000
Revenues From Rents and Leases			
GHCS D Facilities Rents	111,000	-	-
Total Rents and Leases	111,000	-	-
Water Sales/Revenues			
Residential Water Sales	2,346,119	2,310,000	2,370,060
Commercial Water Sales	619,403	655,000	641,938
Water Banking Reimbursement Fee	84,000	81,000	81,253
Water Sustainability Fee	163,000	163,000	157,991
Water Penalties	81,000	81,000	86,000
District Facilities Repymt (1.00)	72,000	72,000	72,936
Water Operations Reserve (3.50)	126,000	126,000	127,638
Water Meter Sizing	3,000	5,000	3,000
Water Sign Up	11,500	11,500	11,500
Water Connection Fees	15,000	29,750	15,000
Capacity Fees	95,760	209,244	95,760
Water Liens & Release Fees	2,000	4,500	2,000
Total Water Sales/Revenues	3,618,782	3,747,994	3,665,075
Interest Income and other Revenues			
Interest from County	7,500	1,000	1,000
Interest from CAMP	42,000	18,000	17,000
Interest from US Bank	110,000	146,000	110,000
Interest from Investments	100	100	100
Grant Revenue PSPS	-	-	-
CAL-OES Power Resiliency Grant	-	-	-
NSF Penalties	500	500	500
Misc Revenue - Over the Counter	100	100	100
Other Revenue	-	4,048	-
Misc Reimbursement	-	2,500	-
Sale of Assets	-	8,200	-
Total Interest Income and other Revenues	160,200	180,448	128,700
Total Revenues	3,932,482	3,970,942	3,834,775

**2026-2027 Proposed Budget to Board
Water Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Expenses			
Salaries & Benefits			
Salaries	794,300	750,300	840,400
Overtime	12,000	8,500	8,500
Special Duty Pay	146,000	146,000	152,000
Elected Officials Salaries	17,484	12,267	16,368
Cal - PERS Retirement	142,880	125,500	150,480
Group Medical Insurance	268,840	239,000	281,600
Unemployment Insurance	4,700	4,700	4,400
Worker's Compensation	26,320	20,600	36,080
Employer Payroll Tax Expense	72,380	66,000	75,332
Total Salaries & Benefits	1,484,904	1,372,867	1,565,160
General & Administrative			
Office Expense	33,300	21,600	27,000
Communications	35,806	38,854	38,060
Postage & Shipping	28,200	28,200	31,350
General Meeting Expense	3,150	3,150	3,520
Board Meeting Expense	1,800	1,800	1,760
Staff CE & Compliance Training	26,150	26,150	26,400
Employee Tuition Reimbursement	500	500	500
Board CE & Compliance Training	9,000	9,000	10,400
Professional Dues/Memberships	37,000	29,846	33,300
Consumer Confidence Report	4,000	4,000	4,000
Legal Notices	1,000	1,000	1,000
Vehicle Expense Reimbursement	500	500	500
Software Maintenance Expenses	32,000	37,170	39,000
Register Subscription Services	32,000	33,000	35,000
Outside Billing Services	9,600	10,600	10,500
Taxes & Licenses (Non-Auto)	2,500	2,500	2,500
Election Expense	500	8,595	4,000
Bank Charges	1,500	2,500	2,000
Credit Card Fees	5,000	5,000	5,000
Bad Debt Write-off	1,000	1,000	1,000
Total General & Administrative	264,506	264,964	276,790
System Operations			
Water System Maintenance	120,000	120,000	130,000
SCADA System Maintenance	18,000	10,000	18,000
Tools & Equipment	10,800	10,800	10,800
Safety Equipment	2,500	2,500	3,000
Chemicals	22,000	24,000	22,000
Water Testing	13,500	23,500	18,000
Equipment Rental	2,000	2,000	2,000
State Health Agency Fees	30,000	30,000	30,000
Raw Water Recharge	100	100	100
Non-Adjudicated Water Costs	43,600	-	43,600
TCCWD Spreading Loss Costs	150	-	150
Water Rights Lease	56,250	112,500	56,250
Total System Operations	318,900	335,400	333,900

**2026-2027 Proposed Budget to Board
Water Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Expenses (Cont'd)			
Maintenance & Supplies			
Janitorial Services	16,200	16,200	16,280
Uniform Expense	11,700	11,700	11,440
Equipment Repair & Maintenance	11,250	11,250	11,000
Vehicle Repair & Maintenance	13,500	13,500	13,200
Structure Repair & Maintenance	18,000	18,000	17,600
Equipment & Vehicle Fuel & Oil	32,400	32,400	31,680
Total Maintenance & Supplies	103,050	103,050	101,200
Utilities			
Electricity	257,040	257,040	96,300
Natural Gas	4,800	4,800	4,400
Propane	3,600	3,600	3,600
Total Utilities	265,440	265,440	104,300
Insurance			
General Insurance	52,200	74,700	81,000
Total Insurance	52,200	74,700	81,000
Outside Services			
Legal Services	51,794	58,884	47,937
Accounting & Audit Services	25,200	25,200	26,550
Engineering Services	12,000	12,000	13,500
Security Services	1,000	1,000	1,000
Inspections	1,000	1,000	1,000
Other Professional Services	42,556	31,956	38,828
County Administration Charges	1,000	1,000	1,500
Total Outside Services	134,550	131,040	130,315
Total Operating Expenses	2,623,550	2,547,461	2,592,665
Debt Service			
Interest Expense	47,569	47,569	44,081
Building Loan	91,000	91,000	95,000
Total Debt Service	138,569	138,569	139,081
Capital Outlay			
Capital Improvements			
Tank Asset Rehabilitation Program			343,388
Well Rehabilitation Program			150,000
Dump Truck			97,500
Unidentified			50,000
Capital Outlay FY 25-26	529,536	760,223	
Total Capital Improvements	529,536	760,223	640,888
Purchase Water TCCWD	-	-	2,500
Total Capital Outlay	529,536	760,223	643,388
Total Expenses before Depreciation	3,291,655	3,446,252	3,375,135
Revenue over Expenses before Depreciation	640,828	524,690	459,641
Depreciation & Capital Outlay Paid with Reserves			
New Well/Wells Well	375,000	75,000	850,000
Solar Panel Project	1,330,448	835,000	208,750
P2 Well	-	179,000	-
Depreciation Expense	566,384	566,384	594,103
Total Depreciation Expense & Capital Outlay Paid	2,271,832	1,655,384	1,652,853
Total Expenses	5,563,487	5,101,636	5,027,987
Excess(Deficit) of Revenue over Expenses	(1,631,004)	(1,130,694)	(1,193,212)

**2026-2027 Proposed Budget to Board
General Fund Summary**

	25-26	25-26	26-27
	Adopted Budget	Estimated Actuals	Proposed Budget
Revenues			
Property Taxes	393,900	403,900	413,900
Revenues From Fees	77,000	83,000	83,000
Revenues From Rents or Leases	32,500	142,092	145,327
Interest Income and Other Revenues	16,600	37,350	33,700
Total Revenues	520,000	666,342	675,927
Expenses			
Salaries & Benefits	84,696	199,233	195,045
General & Administrative	28,134	26,834	29,720
System Operations	1,200	1,200	1,200
Maintenance & Supplies	57,600	36,050	60,500
Utilities	10,910	10,910	11,300
Insurance	5,800	8,300	9,000
Outside Services	34,750	12,994	19,185
Total Operating Expenses	223,090	295,521	325,950
Capital Outlay	170,000	254,479	572,500
Total Capital Expenditures	170,000	254,479	572,500
Expenses before Depreciation	393,090	550,001	898,450
Revenue over Expenses before Depreciation	126,910	116,341	(222,523)
Depreciation	41,753	41,753	45,329
Total Expenses	434,843	591,753	943,779
Excess(Deficit) of Revenue over Expenses	85,157	74,589	(267,852)

**2026-2027 Proposed Budget to Board
General Fund Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes			
Current Secured & Unsecured	385,000	395,000	405,000
Current Supplemental	6,800	6,800	6,800
Prior Secured		-	
Penalties/Cost Delinquent Tax	100	100	100
Homeowners Tax Relief	2,000	2,000	2,000
Total Property Taxes	393,900	403,900	413,900
Revenues From Fees			
On-site Waste Water Permits & Fees	2,000	3,000	3,000
Franchise Fees	75,000	80,000	80,000
Total Revenues From Fees	77,000	83,000	83,000
Revenues From Rents & Leases			
Cell Tower Leases	30,000	30,000	31,827
Land Lease	2,500	1,092	1,500
GHCS D Facilities Rents	-	111,000	112,000
Total Rent & Leases	32,500	142,092	145,327
Interest Income and Other Revenues			
Interest from County	2,000	1,000	1,000
Interest From CAMP	14,400	30,000	32,000
Interest from Investments	100	100	200
Donations	100	5,500	500
Other Revenue		750	
Sale of Assets	-	-	-
Total Interest Income and Other Revenues	16,600	37,350	33,700
Total Revenues	520,000	666,342	675,927

**2026-2027 Proposed Budget to Board
General Fund Detail**

	25-26	25-26	26-27
	Adopted Budget	Estimated Actuals	Proposed Budget
Expenses			
<u>Land Maintenance</u>			
Salaries & Benefits	84,696	199,233	195,045
General & Administrative	28,134	26,834	29,720
System Operations	1,200	1,200	1,200
Maintenance & Supplies	57,600	36,050	60,500
Utilities	10,910	10,910	11,300
Insurance	5,800	8,300	9,000
Outside Services	34,750	12,994	19,185
Capital Outlay	170,000	254,479	572,500
Total Land Maintenance	393,090	550,001	898,450
Total Expenses before Depreciation	393,090	550,001	898,450
Revenue over Expenses before Depreciation	126,910	116,341	(222,523)
Depreciation	41,753	41,753	45,329
Total Expenses	434,843	591,753	943,779
Excess(Deficit) of Revenue over Expenses	85,157	74,589	(267,852)

**2026-2027 Proposed Budget to Board
Maintenance District 1 Summary**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes	136,950	139,950	137,450
Interest Income and Other Revenues	9,880	12,800	12,500
Total Revenues	146,830	152,750	149,950
Expenses			
General & Administrative	3,500	3,500	3,500
Outside Services	7,900	7,308	17,750
Total Operating Expenses	11,400	10,808	21,250
Debt Service	118,467	118,467	115,317
Total Capital Expenditures	118,467	118,467	115,317
Total Expenses	129,867	129,275	136,567
Excess(Deficit) of Revenue over Expenses	16,963	23,475	13,383

**2026-2027 Proposed Budget to Board
Maintenance District 1 Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes			
Current Supplemental	100	100	100
Penalties/Cost Delinquent Tax	750	750	750
Homeowners Tax Relief	100	100	100
MD #1 Road Bond Restricted Funds	120,000	120,000	120,000
Road Assessment - M/D #1	16,000	19,000	16,500
Total Property Taxes	136,950	139,950	137,450
Interest Income and Other Revenues			
Interest from County	1,000	1,000	1,000
Interest from CAMP	5,880	7,000	7,000
Interest from Investments	3,000	4,800	4,500
Total Interest Income and Other Revenues	9,880	12,800	12,500
Total Revenues	146,830	152,750	149,950
Expenses			
General & Administrative			
Bank Charges	3,500	3,500	3,500
Total General & Administrative	3,500	3,500	3,500
Outside Services			
Legal Services	-	-	10,000
Other Professional Services	7,650	7,058	7,500
Kern County Administration Charges	250	250	250
Total Outside Services	7,900	7,308	17,750
Debt Service			
Bond Interest Expense	48,467	48,467	45,317
Principal Payment	70,000	70,000	70,000
Total Debt Service	118,467	118,467	115,317
Total Expenses	129,867	129,275	136,567
Excess(Deficit) of Revenue over Expenses	16,963	23,475	13,383

**2026-2027 Proposed Budget to Board
Maintenance District 2 Summary**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes	6,700	14,700	6,800
Interest Income and Other Revenues	8,300	6,500	5,100
Total Revenues	15,000	21,200	11,900
Expenses			
General & Administrative	2,000	2,000	-
Outside Services	7,800	11,132	5,200
Total Operating Expenditures	9,800	13,132	5,200
Debt Service	205,000	205,000	-
Total Capital Expenditures	205,000	205,000	-
Total Expenses	214,800	218,132	5,200
Excess(Deficit) of Revenue over Expenses	(199,800)	(196,932)	6,700

**2026-2027 Proposed Budget to Board
Maintenance District 2 Detail**

	25-26 Adopted Budget	25-26 Estimated Actuals	26-27 Proposed Budget
Revenues			
Property Taxes			
Current Supplemental	100	100	100
Penalties/Cost Delinquent Tax	500	500	100
Homeowners Tax Relief	100	100	100
MD #2 Road Bond Restricted Funds	-	8,000	-
Road Assessment - M/D #2	6,000	6,000	6,500
Total Property Taxes	6,700	14,700	6,800
Interest Income and Other Revenues			
Interest from County	1,000	1,000	1,000
Interest from CAMP	4,300	4,000	4,000
Interest from Investments	3,000	1,500	100
Total Interest Income and Other Revenues	8,300	6,500	5,100
Total Revenues	15,000	21,200	11,900
Expenses			
General & Administrative			
Bank Charges	2,000	2,000	-
Total Bank Charges	2,000	2,000	-
Outside Services			
Legal Services	-	7,500	5,000
Other Professional Services	7,650	3,482	-
Kern County Administration Charges	150	150	200
Total Outside Services	7,800	11,132	5,200
Debt Service			
Bond Interest Expense	-	-	-
Principal Payment	205,000	205,000	-
Total Debt Service	205,000	205,000	-
Total Expenses	214,800	218,132	5,200
Excess(Deficit) of Revenue over Expenses	(199,800)	(196,932)	6,700

13. PROPOSED CAPITAL IMPROVEMENT PLAN:

Board to review the Proposed Capital Improvement Plan in conjunction with the Fiscal Year 2026-27 Proposed Budget. (Requested by General Manager.)

AGENDA ITEM

13A

Golden Hills Community Services District

Capital Improvement Plan

INTRODUCTION

A Capital Improvement Plan (Plan) has been prepared by staff based on the planned major capital expenses over the next five (5) fiscal years. The Plan allows for medium range planning of expenditures and phasing of projects, representing a major investment in the District's future and infrastructure, while maintaining significant funding for operations and service levels to meet District goals. The Plan is a multi-year look at capital expenditures to replace and expand the District's infrastructure, vehicles, and equipment.

The Plan identifies various sources of revenue for the projects, such as existing capacity fees and capital/operations reserves (revenue sources from grants and loans have not been identified at this time but may be in the future). Each project included in the Plan has been prioritized and evaluated for impact on the District's operating budget. Estimates are based on approximate costs obtained from past similar projects, assuming typical construction conditions as well as informal bid requests. The estimates also include typical engineering and surveying fees. Estimates will be refined as projects are further developed.

The CIP is revised and considered during annual budget development. For Fiscal Year 2026-27 budget development, the following CIP list is included for the Board's consideration and approval.

WATER FUND PRIMARY CAPITAL OUTLAYS

F WELL GROUND MOUNT SOLAR PROJECT – \$218,750

The F well ground mount solar project was identified as a viable project during the fall of 2024 and endeavors to construct a ground mount solar system capable of offsetting 115% of the District's annual energy costs. The project is currently 85% complete and is located on the southernmost portion of the District office parking lot and is being constructed in accordance with the provisions specified in the Local Government Renewable Energy Self-Generation Bill Credit Transfer offered by Southern California Edison (SCE).

Work began in December of 2024 with two phases, application acceptance by SCE and engineering design completion by Coldwell Solar, completed during fiscal year 2024-2025. The remaining portion of the \$1,468,632 project will conclude near the end of fiscal year 2025-2026 and the start of 2026-2027. This project is projected to save the District \$5,366,446 in electricity costs over the next 25 years.

TANK REHABILITATION PROGRAM – \$343,388

This item continues the maintenance plan approved in Fiscal Year 2021-2022, for rehabilitation and maintenance performed by Utility Services Company (USG), based on a District-approved

schedule. This program provides certainty to the annual budgeting process and ensures the integrity of the assets in the long term. All major tank rehabilitations have been completed and annual maintenance activities are scheduled for the next decade.

The \$343,388 expenditure is the cost associated with the Fiscal Year 2026-27 rehabilitation and maintenance schedule and includes an anticipated 5% CPI increase as defined in the contract documents.

WELLS WELL (W-2) – \$850,000

With the P-2 well project complete and knowing that current production is around 50 gpm, the District is still in need of more potable water production wells located in Pressure Zone 1. The Wells Well (W-2), in honor of Susan Wells, the previous General Manager, will set out to replace a number of older wells, most drilled before 1970, that have exceeded their service life and are no longer functional. The Golden Star property has been identified as having the highest potential for volume and water quality inside Pressure Zone 1.

WELL REHABILITATION PROGRAM – \$150,000

The Well Rehabilitation Program provides for the rehabilitation of the District wells to improve and maintain their operating performance prolonging the life of each asset. Each well in the District will go through the rehab process every seven-ten years to maintain its effectiveness. In the first 10 years nearly all well buildings will be replaced or refurbished for more efficient operation. Steuber well is the next well scheduled for rehab for fiscal year 26-27. Steuber well has been online since 2017 and is the newest well in the District's catalog.

WATER FUND SECONDARY CAPITAL OUTLAYS

DUMP TRUCK - \$130,000

The current dump truck is beginning to show signs of long-term wear and tear with recent visits to local mechanics. Considering the unknown and often contradictory shifts in emissions policies, staff is proactively looking to purchase a new dump truck that meets current emission requirements prior to full electrification mandates.

Unidentified – \$50,000

This expenditure is designated for unanticipated needs.

GENERAL FUND CAPITAL OUTLAYS

GROWTH OF THE GOLDEN HILLS NATURE PARK MASTER PLAN - \$500,000

Continuing the path set forth in the GHCSO Nature Park Master Plan, this item allows the District the opportunity to plan, design, and install activities such as basketball hoops, obstacle course fixtures, trees, benches, pergolas, turf grass irrigation and continued trail cleanup and improvement.

PROPERTY PURCHASE - \$25,000

This expenditure is related to the management of delinquent properties in Maintenance Districts 1 and 2 and may be delayed or negated due to payment or collection activities by other government agencies.

UNIDENTIFIED - \$15,000

This expenditure is designated for unanticipated needs.

DRAFT

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Summary of Five-Year Capital Improvement Program for GHCS D						
Category	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	5 -Year Total
Water Fund Primary Capital Outlays						
Tank Rehabilitation Program	\$343,388	\$360,557	\$157,917	\$165,813	\$174,103	\$1,201,779
Well Rehabilitation Program (Steuber Well)	\$150,000	\$75,000	\$80,000	\$85,000	\$90,000	\$480,000
Solar Project	\$218,750					\$218,750
Scada Renovation			\$150,000			\$150,000
Wells Well (S3)	\$850,000					\$850,000
New Well			\$450,000	\$450,000		\$900,000
Total Primary Capital Outlays	\$1,562,138	\$435,557	\$837,917	\$700,813	\$264,103	\$3,800,529
Water Fund Secondary Capital Outlays						
Vehicle Replacement			\$75,000	\$75,000		\$150,000
Santa Lucia Fence		\$75,000				\$75,000
Sunnybrook Fence				\$25,000		\$25,000
Dump Truck	\$130,000					\$130,000
Unidentified	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total Secondary Capital Outlays	\$180,000	\$125,000	\$125,000	\$150,000	\$50,000	\$630,000
General Fund Capital Outlays						
Nature Park Master Plan	\$500,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,900,000
Purchase Property	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Unidentified	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
Total General Fund Capital Outlay	\$540,000	\$390,000	\$390,000	\$390,000	\$390,000	\$2,100,000
Total Capital Outlay	\$2,282,138	\$950,557	\$1,352,917	\$1,240,813	\$704,103	\$6,530,529
Sources of Funds						
Existing Capacity Fees	\$850,000	\$0	\$450,000	\$450,000	\$0	\$1,750,000
Grants						\$0
Loans						\$0
Operations/Reserves	\$1,432,138	\$950,557	\$902,917	\$790,813	\$704,103	\$4,780,529
Total Funding Sources	\$2,282,138	\$950,557	\$1,352,917	\$1,240,813	\$704,103	\$6,530,529

14. PROPOSED RESERVE POLICY:

Board to review the Proposed Reserve Policy in conjunction with the Fiscal Year 2026-27 Proposed Budget. (Requested by General Manager.)

Golden Hills Community Services District

Reserve Policy

INTRODUCTION

The purpose of the Golden Hills Community Services District (District) Reserve Policy is to ensure that the District will have sufficient funding available to meet its operating, capital, and debt service cost obligations. Reserves will be managed in a manner that allows the District to fund costs consistent with its annually updated Capital Improvement Program and other long-term plans, while avoiding significant rate fluctuations due to changes in cash flow requirements. Reserve funds shall not be spent for any function other than the specific purpose of the Reserve account from which they are drawn without specific direction in the annual budget or by a separate Board of Directors action.

This policy establishes the level of reserves necessary for maintaining the District's credit worthiness and adequately providing resources for:

- Economic uncertainties and other financial needs
- Balanced budgets
- Affordable water rates
- Emergency preparation
- Cash flow requirements
- Planning for the future:
 - Future debt or capital obligations
 - Unfunded mandates, including regulatory requirements
 - Funding infrastructure replacement or infrastructure maintenance

The Reserve Policy covers all reserve funds of the District. Reserve balances will be reported to the District's Board of Directors as part of each fiscal year-end financial review.

RESERVE FUND TYPES

- Restricted Reserves – restrictions imposed by an outside source, such as bond covenants, contractual obligation, etc.
- Assigned Reserves – specific purpose as determined by the Board of Directors through resolution or other board decision.
- Unassigned Reserves – use by the District for the purposes of the General Fund.

Restricted Reserves

- Bond Reserve Fund – governed by legal bond covenants for the District's bond: ~~Golden Knolls 2006 Bond Service~~ and the tract 3366 2016 Bond Service. Bond covenants require that the reserve fund be maintained at the least of the Maximum Annual Debt Service on the Outstanding Bonds, 10% of the original principal amount of the bonds, or 125% of average annual debt service on the bond.

The Bond Reserve Fund is solely for the purpose of making transfers to the Redemption Fund in the event of any deficiency in the Redemption Fund of the amount then required for payment of the principal and interest. These funds are held by the bond trustee during the term of the bonds and are to be used in the event the District is unable to meet its semi-annual debt service obligation.

Assigned Reserves

- Water O&M Reserve – used to supplement operating revenues when revenues budgeted in the current fiscal year are not available. This reserve shall be maintained at a level not to exceed fifteen percent (15%) of the annual budgeted Water O&M Expenses which equates to approximately two months of Operating Expenses. Excess revenues in this reserve shall be transferred to the Water Capital Reserve unless prior Board authorization is given to utilize for other purposes.
- Water Capital Reserve – used to fund capital projects as planned in the Capital Improvement Program and the current fiscal year budget. A key objective for accumulating capital reserves is to minimize external borrowing and interest expense. The Water Capital Reserve balance will accumulate from excess Water O&M Reserve revenue and when other revenue avenues become available. This reserve shall be maintained at a level not to exceed fifteen percent (15%) of the original book value of fixed assets, with a minimum level of \$1.5 million.
- Water Banking Reserve – this reserve is funded by a \$0.18 “Water Banking Fee” applied to every unit of water usage, for the specific purpose of banking water in compliance with the Municipal and Industrial (M&I) agreement with Tehachapi-Cummings County Water District (TCCWD), to bank a certain amount of water in a Banked Water Reserve Account (facilitated and maintained by TCCWD), equal to at a minimum, five times the annual average of water user’s State Water Project water demand over the previous five calendar years. This fee may also be used to recover charges from TCCWD or other wholesalers or individuals, for water purchases or leases. This reserve shall be maintained at an amount not to exceed \$600,000.
- Water Sustainability Reserve – Also referred to as the “Recharge Fee.” This reserve is specifically funded by a \$1.057 fee applied to every unit of water used beginning with the 16th unit, to purchase State Water Project water through the TCCWD to supplement demand over the District’s allowable pumping allocation. This reserve may also be used to purchase water rights or supplement Capital Reserve, with Board approval. This reserve shall be maintained at a level of \$600,000. Excess revenues in this reserve shall be transferred to the Capital Reserve unless prior Board authorization is given to utilize for other purposes.
- Water Emergency Reserve – used for emergency events, such as natural disasters or catastrophic loss of critical infrastructure, for which the District would need to access funds to address the emergency immediately and the potential decline in revenues. This reserve shall be maintained at a fixed level of 2 million dollars.

Ultimately, the District should strive to reach an emergency reserve of 100% of anticipated and budgeted revenues in any given year. This level would allow the District to temporarily operate in the event of a natural disaster such as an earthquake, fire, or some other catastrophic event resulting in extensive repairs,

while revenue may not be forthcoming from rate payers and assistance could be delayed from other government sources.

Unassigned (General Fund) Reserves

- Contingency Reserve – used to supplement operating revenues as needed for occasional increases in expenses such as negotiated salary increases, increases in employee benefit costs, recreational activities, contributions to community events, or other discretionary expenses not otherwise budgeted for during the budget process. This reserve shall be maintained at a level not to exceed \$500,000.

FUNDING SOURCES

The funding of all reserves comes from one-time revenues, excess reserve balances and revenues allocated to reserves. The transferring of excess reserves from one reserve to another will be flexible based on the current circumstances and needs of the District.

Nonrecurring (One-time) and Unpredictable Revenues

One-time revenues, except when immaterial, should be allocated to the source of the revenue or refunded expenditure, or if not directly allocable, to the Unassigned Contingency Reserve. Nonrecurring revenues shall not be used to initiate new programs which result in ongoing expenditures without specific notification to and approval by the Board of Directors.

POLICY

The following Policy shall dictate transfers, expenditures, and monitoring of Reserve revenues.

Reserve Fund Transfers

Non-emergency Reserve transfer requests, other than Board approved by resolution or during the budget adoption process, must be submitted to the Board of Directors for approval prior to any expenditure.

Emergency Reserve Expenditures

As referenced in the District's Purchasing Policy, purchase of items costing more than \$10,000.00 must be purchased pursuant to a "purchase order" in accordance with the Public Contract Code, and must be approved by the Board of Directors, unless previously approved through the annual budget, Capital Improvement Plan, or an unbudgeted purchase necessary to address an emergency situation. The General Manager shall report to the Board of Directors all actions taken to address an emergency situation at the earliest possible opportunity, but no later than the next regularly scheduled Board of Directors meeting.

In addition to reporting actions taken during an emergency, the report will include impacted reserve levels and avenues to replenish reserves if necessary.

Procedures for Monitoring Reserve Levels

The reserve levels are reported monthly to the Finance Committee as part of the financial report. In addition, reserve levels shall be reported during the:

- Board of Directors deliberation of annual budget development;
- Board of Directors deliberation of any rate increase (annual or bi-annual); or
- When a major change in conditions threatens reserve levels established within this policy.

15. PROPOSED INVESTMENT POLICY:

Board to review the Proposed Investment Policy in conjunction with the Fiscal Year 2026-27 Proposed Budget. (Requested by General Manager.)



**GOLDEN HILLS COMMUNITY SERVICES
DISTRICT**

INVESTMENT POLICY

“EXHIBIT A”

(9/19/24)

02/19/26

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POLICY

The Golden Hills Community Services District (District) shall invest public funds in such a manner as to comply with state and local laws; ensure prudent money management; provide for daily cash flow requirements; and meet the objectives of the Policy, in priority order of Safety, Liquidity and Return on investment.

SCOPE

This investment policy applies to all investment activities and financial assets of the Golden Hills Community Services District as accounted for in the Annual Comprehensive Financial Report (ACFR). This policy is applicable, but not limited to, all funds listed below:

- Enterprise Fund
- General Fund
- Capital Funds
- Other Special Revenue Funds, Debt Service Funds, Internal Service Funds
- Any new fund created by the Board of Directors unless specifically exempted.

PRUDENCE

The standard of prudence to be used by the designated representative shall be the “prudent investor” standard and shall be applied in the context of managing the overall portfolio. Persons authorized to make investment decisions on behalf of local agencies investing public funds are trustees and therefore fiduciaries subject to the prudent investor standard which states, “When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency”.

The General Manager and other individuals assigned to manage the investment portfolio, acting within the intent and scope of the investment policy and other written procedures and exercising due diligence, shall be relieved of personal responsibility and liability for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely manner and appropriate action is taken to control adverse developments.

OBJECTIVES

The District’s primary investment objectives, in order of priority, shall be:

1. **Safety:** Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The District shall seek to preserve principal by mitigating the two types of risk: credit risk and market risk.

- a. Credit risk, defined as the risk of loss due to failure of the issuer of a security, shall be mitigated by investing in issuers that carry the direct or implied backing of the U.S. Government (including, but not limited to, the U.S. Treasury, U.S. Government Agencies, and federally insured banks). The portfolio will be diversified so that the failure of any one issuer does not unduly harm the District's capital base and cash flow.
 - b. Market risk, (aka "interest rate risk") defined as market value fluctuations due to overall changes in the general level of interest rates shall be mitigated by limiting the maximum maturity of any one security to five years, structuring the portfolio based on historic and current cash flow analysis eliminating the need to sell securities prior to maturity and avoiding the purchase of long-term securities for the sole purpose of short-term speculation. Moreover, it is the District's full intent, at the time of purchase, to hold all investments until maturity to ensure the return of all invested principal dollars. Limited exceptions will be granted for security swaps that would improve the portfolio's yield and/or credit quality.
2. Liquidity: The District's investment portfolio will remain sufficiently liquid to enable the Golden Hills Community Services District to meet all operating requirements which might be reasonably anticipated.
 3. Return on Investments: The District's investment portfolio shall have the objective of attaining a comparative performance measurement or an acceptable rate of return throughout budgetary and economic cycles. These measurements should be commensurate with the District's investment risk constraints identified in this investment policy and the cash flow characteristics of the portfolio.

DELEGATION OF AUTHORITY

The Board of Directors of the Golden Hills Community Services District assign the responsibility of investing unexpended cash to the General Manager and/or the Business Analyst. Daily management responsibility of the investment program is delegated to the Business Analyst, who shall establish procedures for the operation consistent with this investment policy.

ETHICS AND CONFLICTS OF INTEREST

Officers and employees involved in the investment process shall refrain from personal business activity that conflicts with proper execution of the investment program or impairs their ability to make impartial investment decisions. Additionally, the General Manager and/or the Business Analyst are required to annually file applicable financial disclosures as required by the Fair Political Practices Commission (FPPC). Furthermore, Investment officials must refrain from undertaking personal investment transactions with

the same individual(s) employed by the financial institution with whom business is conducted on behalf of the District.

AUTHORIZED DEALERS AND INSTITUTIONS

The General Manager will maintain a list of approved financial institutions authorized to provide investment services to the District in the State of California. These may include “primary” dealers or regional dealers that qualify under Securities & Exchange Commission Rule 15C3-1 (uniform net capital rule).

Best practices include the following:

1) A determination that all approved broker/dealer firms, and individuals covering the public agency, are reputable and trustworthy;

2) the broker/dealer firms should have the ability to meet all their financial obligations in dealing with the District;

3) the firms, and individuals covering the agency, should be knowledgeable and experienced in Public Agency investing and the investment products involved;

4) no public deposit shall be made except in a qualified public depository as established by the established state laws;

5) all financial institutions and broker/dealers who desire to conduct investment transactions with the District may supply the General Manager with audited financial statements, proof of FINRA certification, trading resolution, proof of State of California registration, a completed broker/dealer questionnaire, certification of having read the District’s investment policy and depository contracts.

The General Manager may conduct an annual review of the financial condition and registrations of qualified dealers & institutions.

AUTHORIZED AND SUITABLE INVESTMENTS

Investment of District funds is governed by the California Government Code Sections 53600 et seq. Within the context of the limitations, the following investments are authorized, as further limited herein:

1. United States Treasury Bills, Bonds, and Notes or those for which the full faith and credit of the United States are pledged for payment of principal and interest. There is no percentage limitation of the portfolio that can be invested in this category, although a five-year maturity limitation is applicable.

2. Federal agency or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or United States government-sponsored enterprises.
3. Local Agency Investment Fund (LAIF), which is a State of California managed investment pool, and Kern County Investment pool, may be used up to the maximum permitted by California State Law. A review of the pool/fund is required when part of the list of authorized investments, with the knowledge that the pool/fund may include some investments allowed by statute but not explicitly identified in this investment policy.

Additionally, shares of beneficial interest issued by a joint powers authority (JPA) organized pursuant to CA Code (Section 6509.7) that invests in the securities and obligations in compliance with CA Code 53601 (subsection 'a' to 'r', inclusive) are also authorized. Each share shall represent an equal proportional interest in the underlying pool of securities owned by the JPA. To be eligible under this section, the JPA issuing the shares shall have retained an investment adviser that meets all of the following criteria:

- The adviser is registered or exempt from registration with the Securities and Exchange Commission.
 - The adviser has not less than five years of experience investing in the securities and obligations authorized in CA Code (subsection 'a' to 'r', inclusive).
 - The adviser has assets under management in excess of five hundred million dollars (\$500,000,000).
4. Negotiable Certificates of Deposit issued by nationally or state-chartered banks (FDIC insured institutions) or state or federal savings institutions. Purchases of negotiable certificates of deposit may not exceed thirty percent (30%) of total portfolio. Principal and accrued interest on these investments must not exceed the \$250,000 FDIC insurance limit. A maturity limitation of five years is applicable.
 5. Time deposits or placement service deposits, non-negotiable and collateralized in accordance with California Government Code § 53601.8, may be purchased through banks, savings and loan associations, or federally insured credit unions. Deposits placed through a private-sector placement service shall not exceed fifty percent (50%) of the agency's total investment portfolio at the time of purchase, as permitted under Government Code § 53601.8. Principal and accrued interest shall be fully insured by the Federal Deposit Insurance Corporation (FDIC) or the National Credit Union Administration (NCUA), or collateralized in accordance with

state law. Negotiable certificates of deposit authorized under Government Code § 53601(i) are excluded from this limitation. This authority remains in effect through January 1, 2031, unless extended by further legislative action.

6. Various daily money market funds administered for or by trustees, paying agents and custodian banks contracted by the Golden Hills Community Services District may be purchased as allowed under the State of California Government Code. Only funds holding U.S. Treasury or Government agency obligations can be used.

The following summary of maximum percentage limits, by instrument, are established for the District's investment portfolio:

Authorized Investment Type	Government Code	Maximum Maturity	Minimum Credit Quality	Maximum in Portfolio	Maximum Investment in One Issuer
Treasury Obligations (bills, notes, & bonds)	53601(b)	5 Years	N/A	100%	N/A
US Government Agency and Federal Agency Securities	53601(f)	5 Years	N/A	100%	N/A
Local Agency Investment Fund (LAIF)	16429.1	Upon Demand	N/A	As permitted by LAIF	N/A
Kern County Investment Pool	53684	Upon Demand	N/A	As permitted by County Treasurer (currently no limit)	N/A
Joint Powers Authority Pool	53601(p)	N/A	See § 8.3 (above)	None	N/A
Negotiable Certificates of Deposit	53601(i)	5 Years	N/A	30%	N/A
Placement Service Deposits	53601.8 and 53635.8	5 Years	N/A	50%	N/A

REVIEW OF INVESTMENT POLICY

The securities held by the Golden Hills Community Services District must be in compliance with Section "Authorized and Suitable Investments" at the time of purchase. The General Manager should review the portfolio (at least annually) to identify those securities that do not comply.

The General Manager should establish procedures to report any major and critical incidences of noncompliance identified through the review of the portfolio.

INVESTMENT POOLS / MONEY MARKET FUNDS

A thorough investigation of the investment pool/money market fund is required prior to investing, and on a continual basis. Best efforts will be made to acquire the following information:

- A description of eligible investment securities, and a written statement of investment policy and objectives.
- A description of interest calculations and how it is distributed, and how gains and losses are treated.
- A description of how the securities are safeguarded (including the settlement processes), and how often the securities are priced and the program audited.
- A description of who may invest in the program, how often, and what size deposit and withdrawal are allowed.
- A schedule for receiving statements and portfolio listings.
- Are reserves, retained earnings, etc. utilized by the pool/fund?
- A fee schedule, and when and how is it assessed.
- Is the pool/fund eligible for bond proceeds and/or will it accept such proceeds?

COLLATERALIZATION

Collateralization will be required on two types of investments: non-negotiable certificates of deposit and repurchase (and reverse repurchase) agreements. To anticipate market changes and provide a level of security for all funds, the collateralization level will be 110% of market value for non-negotiable certificate of deposit and 102% for reverse repurchase agreements of principal and accrued interest.

Collateral will always be held by an independent third party with whom the entity has a current custodial agreement. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the entity and retained.

The District may waive the collateralization requirements for any portion of the deposit that is covered by Federal Deposit Insurance.

SAFEKEEPING AND CUSTODY

All security transactions shall be conducted on a delivery-versus-payment (DVP) basis. Securities will be held by a third-party custodian designated by the Treasurer and evidenced by safekeeping receipts.

DIVERSIFICATION

The District shall diversify the investments within the portfolio to avoid incurring unreasonable risks inherent in over-investing in specific instruments, individual financial institutions, or maturities. To promote diversification, no more than five percent (5%) of the portfolio may be invested in the securities of any one issuer, regardless of security type, excluding U.S. Treasuries, federal agencies, and pooled investments such as LAIF, money market funds, or local government investment pools.

MAXIMUM MATURITIES

To the extent possible, the Golden Hills Community Services District will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the District will not directly invest in securities maturing more than 5 years from the date of purchase. Any investment longer than 5 years must be done with advance permission from the Board of Directors.

INTERNAL CONTROLS

The General Manager is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Golden Hills Community Services District are protected from loss, theft, fraud or misuse.

Separation of functions between the District's General Manager and Business Analyst is designed to provide an ongoing internal review to prevent the potential for converting assets or concealing transactions.

Investment decisions are made by the General Manager, executed by the Business Analyst and confirmed by both the General Manager and Business Analyst. All wire transfers initiated by the Business Analyst must be reconfirmed by the appropriate financial institution to the General Manager. Proper documentation obtained from

confirmation and cash disbursement wire transfers is required for each investment transaction. Timely bank reconciliation is conducted to ensure proper handling of all transactions.

The Business Analyst will maintain a minimum balance in the District's Operational Checking Account (OCA) of \$200,000. Monies accrued in excess of \$500,000 will be transferred to the highest yielding investment pool at the time. All monies accrued in Kern County Treasurer (KCT) accounts will be transferred into the District's OCA on no more than a quarterly basis.

The investment portfolio and all related transactions are reviewed and balanced to appropriate general ledger accounts by the Business Analyst on a monthly basis. An independent analysis by an external auditor shall be conducted annually to review and perform procedure testing on the District's cash and investments that have a material impact on the financial statements. The General Manager shall review and ensure compliance with investment processes and procedures.

PERFORMANCE STANDARDS

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs.

The District intends to spread its investments relatively evenly between 0 and 5 years and hold those investments to maturity. The District is limiting its authorized investments to the safest end of the investment spectrum—debt issued by the U.S. Treasury, U.S. Government Agencies, and debt that is federally insured (see section Authorized and Suitable Investments, above, for a complete list of authorized investments).

Therefore, an appropriate performance benchmark will be a Constant Treasury Maturity Rate consistent with the weighted average maturity of the portfolio. The District recognizes that benchmarks may change over time based on changes in market conditions or cash flow requirements.

REPORTING

The General Manager shall review and render quarterly reports to the Board of Directors that include the following information:

- Investment type (e.g. U.S. Treasury Note, U.S. Government Agency Bond)
- Name of the issuer (e.g. Federal Farm Credit Bank, Federal Home Loan Bank)
- Maturity date

- Yield to maturity
- Current market value and source of market value
- Par and dollar amount for each security the District has invested in
- Par and dollar amount on any money held by the District (e.g. LAIF balance, Cash Balance).

The report shall also include a description of any of the District's funds, investments, or programs that are under the management of contracted parties, including lending programs.

The quarterly report shall state compliance of the portfolio to the investment policy, or manner in which the portfolio is not in compliance.

The quarterly report shall include a statement denoting the ability of the District to meet its expenditure requirements for the next six months or provide an explanation as to why sufficient money shall (or may not) be available.

The quarterly reports shall be placed on the regular meeting of the Board of Directors agenda for its review and approval no later than 45 days after the quarter ends. If there are no Board meetings within the 45-day period, the quarterly report shall be presented to the Board at the soonest possible meeting thereafter.

INVESTMENT POLICY ADOPTION

The Golden Hills Community Services District investment policy shall be adopted by resolution of the Board of Directors. The policy shall be reviewed annually by the Board of Directors and any modifications made thereto must be approved by the Board of Directors.

The General Manager shall establish written investment policy procedures for the operation of the investment program consistent with this policy. The procedures should include reference to: safekeeping, master repurchase agreements, wire transfer agreements, banking service contracts and collateral/depository agreements. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Golden Hills Community Services District.

GLOSSARY OF TERMS

Accrued Interest: Interest earned but not yet received.

Annual Comprehensive Financial Report (ACFR): The official annual financial report for the District. It includes five combined statements and basic financial statements for each individual fund and account group prepared in conformity with Generally Accepted Accounting Principles (GAAP).

Bond: A financial obligation for which the issuer promises to pay the bondholder a specified stream of future cash flows, including periodic interest payments and a principal repayment.

Bond Swap: Selling one bond issue and buying another at the same time in order to create an advantage for the investor. Some benefits of swapping may include tax-deductible losses, increased yields, and an improved quality portfolio.

Broker: In securities, the intermediary between a buyer and a seller of securities. The broker, who usually charges a commission, must be registered with the exchange in which he or she is trading, accounting for the name registered representative.

Certificate of Deposit: A deposit insured up to \$250,000 by the Federal Deposit Insurance Corporation (FDIC) at a set rate for a specified period of time.

Collateral: Securities, evidence of deposit or pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposit of public moneys.

Constant Maturity Treasury (CMT): An average yield of a specific Treasury maturity sector for a specific time frame. This is a market index for reference of past direction of interest rates for the given Treasury maturity range.

Custody: A banking service that provides safekeeping for the individual securities in a customer's investment portfolio under a written agreement that also calls for the bank to collect and pay out income, to buy, sell, receive and deliver securities when ordered to do so by the principal.

Delivery vs. Payment (DVP): Delivery of securities with a simultaneous exchange of money for the securities.

Diversification: Dividing investment funds among a variety of securities offering independent returns and risk profiles.

Federal Deposit Insurance Corporation (FDIC): Insurance provided to customers of a subscribing bank that guarantees deposits to a set limit (currently \$250,000) per account.

Interest Rate: The annual yield earned on an investment, expressed as a percentage.

Liquidity: Refers to the ability to rapidly convert an investment into cash.

Market Value: The price at which a security is trading and could presumably be purchased or sold.

Maturity: The date upon which the principal or stated value of an investment becomes due and payable.

Portfolio: Collection of securities held by an investor.

Primary Dealer: A group of government securities dealers that submit daily reports of market activity and security positions held to the Federal Reserve Bank of New York and are subject to its informal oversight.

Purchase Date: The date in which a security is purchased for settlement on that or a later date.

Rate of Return: The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond or the current income return.

Risk: Degree of uncertainty of return on an asset. Safekeeping: See Custody.

Settlement Date: The date on which a trade is cleared by delivery of securities against funds.

Time Deposit: A deposit in an interest-paying account that requires the money to remain on account for a specific length of time. While withdrawals can generally be made from a

passbook account at any time, other time deposits, such as certificates of deposit, are penalized for early withdrawal.

Treasury Obligations: Debt obligations of the U.S. Government that are sold by the Treasury Department in the forms of bills, notes, and bonds. Bills are short-term obligations that mature in one year or less. Notes are obligations that mature between one year and ten years. Bonds are long-term obligations that generally mature in ten years or more.

U.S. Government Agencies: Instruments issued by various US Government Agencies most of which are secured only by the credit worthiness of the particular agency.

Yield: The rate of annual income return on an investment expressed as a percentage. It is obtained by dividing the current dollar income by the current market price of the security.

Yield to Maturity: The rate of income return on an investment, minus any premium or plus any discount, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond, expressed as a percentage.

GLOSSARY OF GENERAL INVESTMENT TERMS

Active Deposits: Funds that are immediately required for disbursement.

Amortization: An accounting practice of gradually decreasing (increasing) an asset's book value by spreading its depreciation (accretion) over a period of time.

Asked Price: The price a broker dealer offers to sell securities. **Basis Point:** One basis point is one hundredth of one percent (.01). **Bid Price:** The price a broker / dealer offers to purchase securities.

Book Entry Securities: Securities, such stocks held in "street name," that are recorded in a customer's account, but are not accompanied by a certificate. The trend is toward a certificate-free society to cut down on paperwork and to diminish investors' concerns about the certificates themselves. All the large New York District banks, including those that handle the bulk of the transactions of the major government securities dealers, now clear most of their transactions with each other and with the Federal Reserve through the use of automated telecommunications and the "book-entry" custody system maintained by the Federal Reserve Bank of New York. These banks have deposited with the Federal Reserve Bank a major portion of their government and agency securities holdings, including securities held for the accounts of their customers or in a fiduciary capacity for the District. Virtually all transfers for the account of the banks, as well as for the government securities dealers who are their clients, are now effected solely by bookkeeping entries. The system reduces the costs and risks of physical handling and speeds up the completion of transactions.

Book Value: The value at which a debt security is shown on the holder's balance sheet. Book value is acquisition cost less amortization of premium or accretion of discount.

Bullet Bond: See "*Non-callable Bond.*"

Callable Bond: A debit obligation where the bond issuer (i.e. borrower) has the option to *call the bond* or pay it off early (before the scheduled maturity date). For instance, a 5-year bond might be "callable quarterly"—meaning that, although the bond has a scheduled end date 5 years from now, it could end in 3 months (and every 3 months after that, until the scheduled maturity date).

Coupon: The annual rate of interest that a bond's issuer promises to pay the bondholder on the bond's face value.

Credit Analysis: A critical review and appraisal of the economic and financial conditions or of the ability to meet debt obligations.

Current Yield: The interest paid on an investment expressed as a percentage of the current price of the security.

Discount: The difference between the cost of a security and its value at maturity when quoted at lower than face value.

Duration: The weighted average maturity of a bond's cash flow stream, where the present value of the cash flows serve as the weights; the future point in time at which on average, an investor has received exactly half of the original investment, in present value terms; a bond's zero-coupon equivalent; the fulcrum of a bond's present value cash flow timeline.

Fannie Mae: Trade name for the Federal National Mortgage Association (FNMA), a U.S. sponsored corporation.

Federal Reserve System: The central bank of the U.S. that consists of a seven-member Board of Governors, 12 regional banks and approximately 8,000 commercial banks that are members.

Fed Wire: A wire transmission service established by the Federal Reserve Bank to facilitate the transfer of funds through debits and credits of funds between participants within the Fed system.

Freddie Mac: Trade name for the Federal Home Loan Mortgage Corporation (FHLMC), a U.S. sponsored corporation.

Investment Agreements: An agreement with a financial institution to borrow public funds subject to certain negotiated terms and conditions concerning collateral, liquidity and interest rates.

Nationally Recognized Statistical Rating Organizations (NRSRO): A U.S. Securities & Exchange Commission registered agency that assesses the creditworthiness of an entity or specific security. NRSRO typically refers to Standard and Poor's Ratings Services, Fitch Ratings, Inc. or Moody's Investors Services.

New Issue: Term used when a security is originally "brought" to market.

Non-callable Bond: Also known as, "*Bullet Bond.*" A non-callable bond is a debt obligation where the bond issuer does not have the option to "call the bond" i.e.-end the bond before the scheduled maturity date.

Perfected Delivery: Refers to an investment where the actual security or collateral is held by an independent third party representing the purchasing entity.

Repurchase Agreement (REPO): A transaction where the seller (bank) agrees to buy back from the buyer (District) the securities at an agreed upon price after a stated period of time.

Reverse Repurchase Agreement (REVERSE REPO): A transaction where the seller (District) agrees to buy back from the buyer (bank) the securities at an agreed upon price after a stated period of time.

Secondary Market: A market made for the purchase and sale of outstanding issues following the initial distribution.

Yield Curve: The yield on bonds, notes or bills of the same type and credit risk at a specific date for maturities up to thirty years.

16. 2026 SCHOLARSHIP AWARDS:

Board to hear and approve recommendation from the Ad-hoc Scholarship Committee for scholarship awards.

STAFF RECOMMENDATION: Award scholarship(s) of \$1,250 to Carly Sterk and \$1,250 to Riley Wilsted.

Motion Director _____, seconded _____

GOLDEN HILLS CSD SCHOLARSHIP 2026 APPLICATION

Name Carly Sterk

Address 22001 Mid Way

Phone (661) 972-7472

Email c.sterk@gmail.com

What schools have you applied to and where have you been accepted?

I only applied to Grand Canyon University, and I have been accepted.

What is your course of study or major do you plan to pursue?

I plan on majoring in nursing to become a NICU nurse. After that I will work towards my Masters to become a nurse practitioner.

Please attach a brief one-page personal statement.

Carly Sterk

22001 Mid Way

csterk06@gmail.com

(661) 972-7472

Dear Golden Hills Community Services District Scholarship Committee,

In first grade, my teacher sent me to the principal's office. Don't worry, it's not for the reason you might think. She wanted me to share a poem I'd written about a dog who jumped over a log and ended up in the fog; I know, very inspiring. I stood tall and proudly presented my tragically horrible poem and smiled wide from the wondrous applause (that may or may not have been masking her giggles). While this wasn't the start of a career as a poet, it did spark a great love for learning and a desire to pursue my greatest potential.

The most recent time I went to the principal's office was to show off my amazing outfit for the camo vs. neon dress up day: hot pink sneakers, a bright neon yellow shirt, and a hot pink wig. Again, very inspiring. As a leader on campus, I enjoy being very involved with school activities. Throughout my high school career I have participated in several clubs, been a part of academic honor societies, played four years of varsity tennis, and have been a member and officer of Student Government. I have contributed to the Tehachapi community by volunteering my time to local food drives, events such as Apple Fest, and organizations including the Family Life Pregnancy Center and Bear Valley Church children's ministry. I also created my own service project called Brushstrokes for Freedom; a project in collaboration with the elementary schools to create cards of gratitude for veterans and active duty military. Last spring, I was able to send over 500 cards. The accomplishment that I am most proud of was being the one female chosen in 2025 to represent THS at ALA California Girls State, a leadership program where girls

practice creating a mock government, leading campaigns, and constructing political parties. These experiences challenged and pushed me to become a leader and provided opportunities for me to serve my school and community, and sometimes that involves wearing a wig.

After graduating from THS, I will be attending Grand Canyon University where I have been accepted to the Ingram Honors College. At GCU, I will work towards getting a Bachelors of Science in Nursing. My goal is to become a NICU nurse because I love children. Eventually I would like to get my Masters of Science in Nursing. With this goal, I've taken full advantage of the opportunity of concurrent and dual enrollment college courses by completing as many as possible during high school. In May I will complete two associate degrees: one in Liberal Arts: Social and Behavioral Studies, and the other in Liberal Arts: Arts and Humanities. This has provided me with a head start on my college career.

In addition to my two years of college already completed, I will be attending GCU for four more years to earn my masters. Financial assistance in the form of scholarships will help me achieve this goal. In doing my part to help contribute to the cost of college, I have worked and saved money from being a dog sitter, working as a scorekeeper for Parks & Rec, and recently applied for the position of Adventure Camp Counselor for Parks & Rec. With my strong academics, service background, and leadership skills, I have prepared myself for what lies ahead. I can guarantee that I will make the most out of my time at GCU and into my nursing career, even if it includes poems, wigs, or the many new adventures to come.

Thank you kindly for your time and consideration.

Best regards,

Carly Sterk

Carly Sterk

GOLDEN HILLS CSD SCHOLARSHIP

2026 APPLICATION

Name Riley Wilsted

Address 23133 Willow Canyon Road

Phone (661)972-6787

Email rileywilsted@icloud.com

What schools have you applied to and where have you been accepted?

Fresno State University
California State University of Bakersfield

What is your course of study or major do you plan to pursue?

Bachelor of Science in Nursing

Please attach a brief one-page personal statement.

Dear Golden Hills Community Services District Scholarship Committee,

My name is Riley Jo Wilsted, and I am a graduating senior at Tehachapi High School. I have been a proud resident of the Golden Hills community for the past eight years, and I am honored to apply for the Golden Hills Community Services District Scholarship. I plan to attend California State University, Fresno in the fall of 2026 to pursue a degree in Nursing, with the goal of becoming a NICU Registered Nurse.

My educational goal is to earn a nursing degree and develop the skills necessary to provide expert care for newborns and support their families during some of the most critical and scariest moments of their lives. I was inspired to pursue this career by my mother, whose dedication, compassion, and tireless work as a nurse showed me firsthand the impact one person can have on the health and well-being of others. For me, nursing is more than a profession it is a form of public service. It requires advocating for patients, addressing the unique needs of families, and contributing to the overall health of the community. In this career, I hope to make a meaningful difference by combining medical expertise with empathy, patience, and a commitment to service and serve my community.

Receiving this scholarship would provide financial support, helping to cover tuition, textbooks, and living expenses while reducing the financial burden on my family. This support would allow me to focus fully on my studies and clinical training, ensuring that I gain the knowledge and experience necessary to become a skilled and compassionate NICU nurse. Other than easing financial stress, this scholarship would give me the freedom to dedicate myself to community service and leadership opportunities, further reinforcing the values of service, responsibility, and care that have shaped my life.

I believe I am a strong candidate for this scholarship because of my commitment to academic excellence, my dedication to service, and my desire to give back to the community that has supported me for the past eight years. I am grateful for the opportunity to share my story and to demonstrate my commitment to leadership, service, and the Golden Hills community.

Thank you for your time and consideration.

Sincerely,
Riley Jo Wilsted

A handwritten signature in cursive script that reads "Riley Jo Wilsted". The signature is written in dark ink and is positioned below the typed name.

17. COMMITTEE REPORTS:

A. STANDING COMMITTEES:

- 1) Finance – Directors King and Guggemos
- 2) Personnel – Directors King and Wyatt

B. REVIEW OF THE STANDING COMMITTEES.

Board to review current standing committees and personnel assigned

C. AD HOC COMMITTEES:

- 1) Surrounding Community – Directors Benham and Buckley
- 2) Nature Park Activity Priorities – Directors Guggemos and Buckley
- 3) District Lands Revenue Generation - Directors King and Guggemos

D. REVIEW OF AD HOC COMMITTEES AND ASSIGNED OBJECTIVES.

Board to review current Ad Hoc committees and assigned objectives.

18. NEW BUSINESS:

This portion of the meeting is set aside to provide the Board an opportunity to bring to the attention of the other Board members and the public matters which have come to their attention. No action can be taken on any matter discussed during this portion of the meeting; however, a Board member may request that a subject be placed on an upcoming agenda.

19. ADJOURN MEETING:

Motion Director _____, seconded Director _____